



BRISBANE  
RACING CLUB

# ANNUAL REPORT 2021-2022



## 2021-2022 Annual Report

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Cover: Aerial shot of Eagle Farm Racecourse. (Photographer: Scott Burrows)

Right: Michael McInally Photography



E FARM





# Chairman's Report

I have the pleasure in presenting to Members this 14th annual report of the Brisbane Racing Club, covering the 2021/22 financial year.

The BRC operating model continues to evolve and the Board recognises the outstanding efforts of employees in a year impacted by the disruptive influences of COVID protocols, inclement weather, staff shortages and

increasing inflation. Despite those challenges, CEO Tony Partridge and Team BRC delivered record annual turnover of \$64 million from consolidated BRC operations. This remarkable result surpassed our ambitious budget by \$2 million.

I am pleased to also report the increasing return of Members and raceday patrons to Eagle Farm and Doomben as we adapt and learn to live with the impact of restricted social mingling and lockdown. Membership numbers have increased year on year, with a record 3,962 at year's end.

The 2022 Stradbroke Season presented by TAB brought spectacular returns despite a weather-impacted opening two weeks. This Stradbroke Season boasted increased prizemoney with more than \$15 million on offer over five Saturdays in May and June. General Manager Racing Matt Rudolph reviews the racing year in this annual report. I congratulate the BRC Racing Team on the improved performance of the Eagle Farm course proper. The track's ability to cope with torrential rain ensured it could hold a Stradbroke Season meeting that would have been abandoned at most Australian tracks. The BRC Track Team, directed by Jim Roberts, has developed a good understanding of the keys to this sand profile track. While we have further scope for improvement, Eagle Farm is on schedule to once again be recognised as Queensland's premier track within the next 12 months.

## OUR FINANCIAL PERFORMANCE

The Club's trading results defied the many operational challenges we confronted by returning a net profit of \$2,755,445. This excellent result was solely from BRC operations unlike a previous year that benefited from the Federal Government's JobKeeper subsidy, industry support and a \$6 million loan forgiveness. This year's \$64

million revenue represents income from the Club's racing, property and licensed clubs business. I congratulate Tony Partridge and his team of very committed and professional people who guide this growing diversified and complex business that will continue to sustain great membership benefits and elite thoroughbred racing for decades to come.

As predicted, we made another substantial reduction to our debt levels in the last year with \$13 million in repayments, bringing us down to \$51.5 million. The borrowings at June 2020 were \$72 million, resulting in a reduction of \$20 million in two years. Considering all the operating headwinds of the last two years, a 28 per cent reduction in debt is an outstanding result.

The strict racing part of our Club business will always be burdened with high fixed costs of maintaining the training and raceday facilities at the best levels. Eagle Farm, with its unique 157 years of racing tradition, brings its own set of management issues. Balancing the performance of ageing infrastructure, with strict heritage covenants, that cannot deliver the entertainment experience required by the modern raceday patrons, has proven to be both time-consuming and costly. As custodians of Eagle Farm and Doomben, the Board relishes the challenge of not only preserving the tradition and heritage but enhancing the functionality of our unique venues.

Tony Partridge will detail in his report some of the great commercial outcomes secured in the last year including new media rights, sponsorship and increased membership revenues, combined with the continuing digital transformation of our business systems. These have positioned BRC to be one of the most successful thoroughbred race clubs in Australia.

The BRC Master Plan delivered \$13.74 million in revenue

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## BRC Members can look forward to spectacular racing carnivals during the next 12 months...

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to the Club business this year, Jeff Kahler our GM Property and Asset management will update Members on these positive developments in his report.

Our Licensed Clubs, Gallopers Sports Club at Hamilton and Souths Sports Club at Acacia Ridge are family-friendly and safe venues. They have been well patronised with quality and affordable meals, kids' rooms, latest gaming machines plus plenty of vision for sports fans. Souths' boasts some of the best function facilities in the region, from producing regular high-quality dinner-shows, to being utilised by community groups as a place to gather.

In 2021-2022, the consolidated revenue from BRC Licensed Venues exceeded \$10m and contributed an EBITDA to the BRC business of nearly \$1.8m.

As not-for-profit organisations, the Clubs continue to play an integral role within their community by providing in excess of \$400k of financial support through sponsorship, community contributions and donations along with the provision and maintenance of sporting facilities including Rugby League fields and Lawn Bowls greens.

Further strategic developments in line with the BRC's Masterplan, focusing on Licensed Venues will continue to evolve in 2023, with announcements to be made in due course.

Thank you to the Venue Senior Management Team and our tremendous staff for all their efforts, behind the scenes and making our members feel welcome.

## ENVIRONMENTAL SOCIAL GOVERNANCE

A new phase in BRC strategic planning during 2022 was our commitment to developing a strategy on ESG. The days of discussion on the merit of sustainability, net-zero emissions, community engagement and Board governance are long gone. Modern businesses like the BRC must actively implement specific strategies. The size of the BRC's diverse and complex business model demands the planning and implementation of an ESG strategy.

It has become commonplace for governments, financiers, key sponsors and community groups to request ESG strategy reports prior to meaningful engagement with potential commercial partners. The BRC must comply with this new era of disclosure on Environmental credentials, social licence and good governance. The BRC has not been idle in this space, we launched our sustainability policy in 2020 and our road map to net-zero in June 2021. Jeff Kahler's report provides further detail.

The importance of good governance underpins every decision your Board considers. Lessons from successive Royal Commissions across a range of ASX companies over the last 5 years showcase the need for the highest standards in commercial processes and decision-making. The bi-annual Board performance report was again conducted by independent Board governance specialist Directors Australia in February and March 2022. A deep-dive into Board policies, functions and director evaluation recommended updates to various policies and procedures to align with current best practice.

During 2022, all directors and the CEO completed the AICD company directors course. This comprehensive course is a benchmark standard for directors on modern boards.



Crowds on TAB Stradbroke Day

## COMMUNITY ENGAGEMENT

The BRC continues to engage with multicultural groups across Brisbane. Once again, the BRC is a sponsor of the 19th Brisbane Chinese Culture and Arts Festival at City Hall in October. This festival fosters stronger connections and collaboration between Brisbane Chinese Australian society and other local communities.

The BRC partnership with Opera Queensland is now in its second year and continues to develop new relationships across the Brisbane Arts fraternity.

The BRC Foundation has had another strong year of supporting many local charities. In 2022 the Foundation donated \$125K directly to more than 80 charities and community groups and indirectly raised much more through fundraising events at our tracks, headlined by the annual Olivia's race day event.

## THE YEAR AHEAD

BRC Members can look forward to spectacular racing carnivals during the next 12 months with the Eagle



Premier Anastacia Palaszczuk on TAB Stradbroke Day

Farm track now well on the way to providing the elite racing surface for which it was renowned for many years. Crowds have begun returning to normal social patterns and we expect attendance to rebound to historic levels. The upcoming Spring and Summer carnivals have been further enhanced with increased prizemoney and updated race programs.

The BRC business is well prepared for the volatility of the new normal after the experiences of the last two years. These experiences make budgeting difficult but the CEO and his senior leadership team are very focused on remaining agile and dealing with events as they unfold.

The big picture remains on providing Members with the best facilities we can afford. To that end we have some exciting initiatives in the planning stage for the Eagle Farm race day precinct. The CEO will brief members at the AGM on our plans.

The Club continues to attract conferences and exhibitions, helped by the likes of unlimited parking and the ambience of our 157-year-old venue at Eagle Farm providing a real

point of difference. Next year's schedule is quickly filling.

The BRC Master Plan, approved in 2013, continues to deliver vital funding to your Club. While the inflation challenges have prompted us to pause on some proposed major construction projects, Jeff Kahler's report outlines the ongoing positive developments in this field. Our joint venture partners on the Ascot Green project have started construction on the third residential tower with completion forecast for May 2024

At the time of writing, The Brisbane Racing Club mourned the passing of Evelyn Stanley in August. Mrs Stanley, the widow of former Queensland Turf Club committee member Bill Stanley, was 98 and had been an active racegoer until last summer.

Bill and Ev Stanley raced some 100 horses over 50 years and won major races including the 1968 W.S.Cox Plate, 1971 Doncaster Handicap and 1971 Stradbroke Handicap with Rajah Sahib, the 1969 Australian Cup when Cyron dead-heated with Yootha and the 1981 Queensland Derby with Mr Cromwell.

Mrs Stanley sought a way to display permanently their collection of trophies, photographs and memorabilia. The BRC together with the Thoroughbred Racing History Association developed a special room on the first floor of the main grandstand at Doomben to present the Stanley Collection as part of the James McGill Library and Racing Archive complex.

The memorabilia includes scrap books that Mrs Stanley meticulously put together recording every newspaper article written on their horses. The cuttings provide a comprehensive insight into racing in the second half of the 20th century.

## APPRECIATION

BRC continues to enjoy strong relationships with all levels of Government and Racing Queensland.

Premier Anastacia Palaszczuk and Racing Minister Grace Grace continue their many years of support to the BRC and are regular attendees at race meetings. For the second year, the State Government held its weekly Cabinet meeting at Eagle Farm during Stradbroke week followed by lunch with the BRC board and executives. This was a rare opportunity for all Government ministers to view Eagle Farm and to meet BRC directors.

The Club works very closely with Brisbane City Council on a range of projects and community issues. We thank Lord Mayor Adrian Schrinner and local Councillor David McLachlan for their support throughout the last 12 months and look forward to continuing positive outcomes in 2022/23.

We again thank Racing Queensland for their ongoing support. During the year, RQ worked with the State Government to completely reset the funding model that supports the Queensland racing industry with the introduction of a new premium rate of Point of Consumption tax. After the legislation expected in December, we understand increased revenues will flow to the industry and provide better prizemoney for participants and much-needed funding for clubs' infrastructure upgrades.

We acknowledge our commercial partners proudly listed in this report. Many of our partners have stood side-by-side with the BRC for decades. Others have recently joined our stable of Tier One national brands. We sincerely thank them for their support during the last 12 months in sponsorship, conferences, gala events and networking functions.

The board congratulates Tony Partridge, his 180 fulltime



Opera Queensland Gala Ball held at Eagle Farm Racecourse

staff and many hundreds of casual employees who work long and unusual hours to keep the wheels turning on the BRC's diversified business model. The positive culture and the team's ability to perform at a high level are very obvious when we look at outstanding results across the board.

A special acknowledgement to long term BRC Director David Dawson, affectionately known as "Double D". David retired from the Board in February this year. David joined the Board of the QTC in 2005 and was one of the four QTC directors who joined the new BRC in 2009 following

the merger of the Queensland Turf Club and Brisbane Turf Club. He has been a Member for 51 years and continues to be a regular raceday attendee. During his 17-year tenure as a BRC director, David was a strong advocate for Members' rights and enhancing the membership experience. His robust debate, honest frankness and good-hearted humour will be missed around the Board table.

We welcome new director James Frayne. James, 33, is a BRC member of four years. He is the Chief Financial Officer of an

ASX-listed technology company. James is a regular racegoer and recently bought into racehorse ownership. Prior to seeking expressions of Interest from Members to fill the casual vacancy, BRC Directors engaged specialist consultants to conduct a skills assessment on current Directors to identify skill gaps in the Board. Technology-savvy and a younger demographic rated highly as most suitable attributes in the candidates. James assists with those aspirations.

I recognise the outstanding contribution from my fellow Directors during the last 12 months, the excellent skillset around the BRC Board table has once again proven invaluable with numerous complex decisions taken as our diversified business model continues to grow and develop in line with our strategic plan. I sincerely thank them for their support and considered advice.

Finally I thank BRC Members for your support and feedback during a year that has seen a return to socialising on racetracks and hospitality venues. I have noticed a real vibe around being back on track with many Members enjoying the camaraderie and social engagement at Doomben and Eagle Farm.

I look forward to sharing with Members the upcoming Spring and Summer carnivals and Queensland's signature carnival Stradbroke Season in 2023.

**Neville Bell** OAM  
Chairman



Desleigh Forster and Jim Byrne celebrate Apache Chase victory



Spectators on TAB Stradbroke Day 2022

STATISTICAL INFORMATION	2022	2021	2020	2019	2018
<b>RACING</b>					
Race Meetings	71*	73	67	53	45
Saturdays	37	40	41	32	33
Mid Weeks	34*	33	26	21	12
Races	607	620	583	461	406
Starters	5,775	5,832	5,901	4,659	4,202
Average Starters per race	9.51	9.41	10.12	10.11	10.35
<b>ATTENDANCES</b>					
Annual Racing Attendance	112,877	109,908	111,553	153,741	149,796
Stradbroke Season**	25,741	29,428	-	38,449	32,733
<b>MEMBERSHIP</b>					
Life	18	21	21	22	22
Full Member (35yrs+ as a Member)	383	376	347	389	366
Full Member (Age 30+ years)	2,878	2,356	2,198	2,092	1,992
Full Member (Age 18-29 years)	229	195	142	138	147
Perpetual	375	348	329	314	295
Honorary	16	15	20	21	20
Chairman's Club	55	49	50	44	46
Group 1 Club	8	-	-	-	-
<b>TOTAL RACING</b>	<b>3,962</b>	<b>3,360</b>	<b>3,107</b>	<b>3,020</b>	<b>2,888</b>
Sports Club Social Members	6,615	5,513	7,658	9,554	11,208
<b>TOTAL MEMBERS</b>	<b>10,577</b>	<b>8,873</b>	<b>10,765</b>	<b>12,574</b>	<b>14,096</b>
<b>PRIZE MONEY (\$000)</b>					
Prize Money Paid	49,230	47,347	35,014	38,340	31,198
<b>WAGERING (\$000)</b>					
Oncourse Totalisator	8,396	9,929	9,026	12,743	12,331
Bookmakers	7,471	8,913	7,242	9,505	8,911
<b>FINANCIAL (\$000)</b>					
Surplus/(Loss)	2,755	9,387	918	779	1,297
Capital Expenditure	3,141	5,420	6,020	13,219	23,515

\*Includes 4 race meets transferred to other racecourses

\*\*Previously known as Brisbane Racing Carnival.





## Chief Executive Officer's Report

The 2021/22 financial year resulted in the BRC achieving a record \$64M in operating revenue from our diversified business despite the adverse impact of weather events and COVID.

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The BRC continues to grow its contribution to our industry and the community whilst improving the Club's revenues and sustainability.

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The wet weather that caused flooding in February and the loss of the Doomben leg of Stradbroke Season in May presented challenges that the BRC team overcame. In unprecedented moves, a BRC meeting was moved to Toowoomba at the last minute, the TAB Doomben 10,000 moved to Eagle Farm and the XXXX Doomben Cup abandoned on raceday morning.

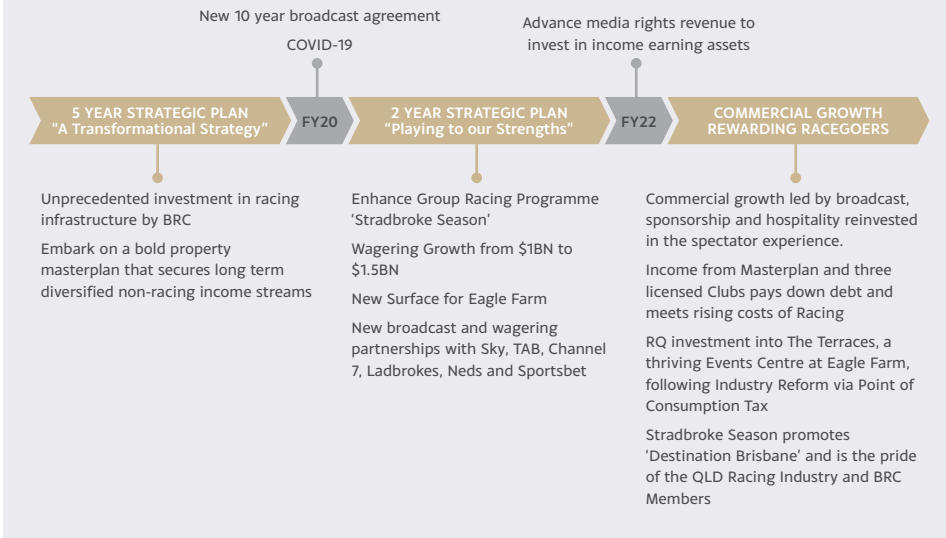
Central to coping with the challenges from bad weather and protecting our racing and commercial interests was the performance of the Eagle Farm track. This was helped by its superior drainage and improved coverage of grass after Kikuyu was planted from Doomben last summer. Matt Rudolph, General Manager of Racing and Partnerships, will report on tracks and racing, but I would like to acknowledge the improvements Matt initiated after BRC took control of the Eagle Farm track. Jim Roberts' team turned Eagle Farm from a problematic racing surface to the saviour of Stradbroke Season presented by TAB. The track passed the ultimate test handling five Group 1 racedays over seven weeks and an entire Carnival program. The track is still only 70 per cent Kikuyu but well on its way to being 100 per cent by next winter.

The BRC continues to grow its contribution to our industry and the community whilst improving the Club's revenues and sustainability. Highlights from the operation this year include:

- Record number of Members - 3962 at June 30
- Record wagering turnover of \$1.5 billion, up from \$1 billion two years ago
- Entain (Ladbrokes and Neds) joined TAB and Sportsbet as purchasers of digital streaming
- Excellent showcasing of our racing on Channel 7 all summer and winter for the first time
- The appointment of a new General Manager Licensed Venues in Perran Sonnex
- An increase in Stradbroke Season prizemoney to ensure we have five races worth at least \$1 million
- Introduction of a new customer relationship management (CRM) system for marketing, membership and sales
- The successful sale of Tulloch House Apartments

Key to our improvements are customer service and the quality of our staff at our racetracks and in our licensed clubs. We regularly monitor customer comments and staff feedback tweaking our operation where we need to improve. Whilst the competition for labour has never been tougher, BRC has a loyal group of engaged team members that are passionate about the Club, love their racing and enjoy interacting with our BRC Members.

## OUR JOURNEY



Artist impression - The Terraces Eagle Farm Racecourse

In the past two years we have delivered on the following goals in our strategic plan:

- Play to our strengths being live racing, history and tradition
- Grow wagering revenue
- Improve broadcast quality and distribution
- Independently assess corporate governance and risk management
- Reduce debt
- Grow revenue
- Accelerate digital transformation

The one area of our strategic plan that requires urgent attention is closing the gap in the quality of spectator infrastructure between Brisbane and interstate metropolitan racing venues. This year we engaged BDO to complete an Economic Case for a new Events Centre

to replace the John Power Stand in the Eagle Farm Members Reserve. BRC is proposing a redevelopment of the John Power Stand to transform the experience of patrons and solve a number of operational issues which exist with the existing 70-year-old grandstand, which has exceeded its useful life.

The Economic Case has been shared with Racing Queensland whose support is critical to funding the project. BRC has been on a strategic journey depicted in the chart below. BRC's investments, bold diversification and growth are paying dividends for the racing industry so now our racegoers and the community deserve to be rewarded. The economic case supports that.

Affectionately referred to as "The Terraces", the new Events Centre has been conceived by Hassall/RWA Architects as a series of shifting landscape terraces that rise from track level as a collection of horizontal plates, capturing views to the home straight, parade ring, video screen and winning post. Importantly, the project respects and showcases our heritage Members grandstand visible from many vantage points in the new building.

A quintessential, luxury Queensland destination for entertainment, cultural and sporting events. A new Events Centre will have the ability to:

- Enhance the live racing and spectator experience
- Enable access to the exhibition and conference industry
- Increase the volume and variety of community events
- Provide tailored world-class luxury event capabilities, not currently experienced in southeast Queensland
- Offer a hybrid indoor/outdoor live entertainment precinct with gourmet hospitality

The project consists of the following key attributes:

- Ballroom to seat 500 people in banquet and 750 in cocktail mode
- Terrace lounges including steward attendants, private bar spaces and dedicated private outdoor terraces with view of the home straight
- Terrace sports bar, balcony bar, VIP bar and suites
- Opportunity for a restaurant operational seven days a week
- Connectivity to the broader BRC Master Plan precinct.

In the first 10 years of operation, the Events Centre will contribute \$357.3 million to Queensland's Gross State Product and generate employment of an additional 397 full time equivalent jobs according to the BDO report.

We note Racing Queensland has included new and upgraded facilities for the Eagle Farm spectator precinct in its Infrastructure Outlook for the Industry in its 2021/22 Annual Report. We have set ourselves an ambitious schedule but want to lodge our DA for the Events Centre by July 2023. We look forward to working with the Queensland Government and Racing Queensland to progress this critical project. Racing Queensland has already contributed to the concept design competition BRC conducted and continues to collaborate in the planning process.

The team at BRC appreciates our purpose is to be a great race club for many years to come. The BRC team has been busy this year delivering a calendar of events for the enjoyment of every segment of our Membership base from families and racing carnival attendees to concert goers, fashion lovers and wine buffs. Our aim is to make BRC membership the best lifestyle membership in Queensland.



Racegoers attending TAB Stradbroke Day

The BRC Board ensures that social responsibility is central to our operations. This year our venues have been used for a vaccination clinic, celebrations of life, weddings, school breakfasts, corporate events and charity gala evenings. The BRC Board challenges the management team to improve our environmental, social and charitable offerings to make a positive impact within our communities.

At last year's AGM, I explained that one piece of justified feedback we received is the inaccessibility of our grandstands for those with accessibility needs. Our vision is for a new grandstand accessible to people of all abilities. However, many cannot wait for new facilities so we appealed to Racing Queensland to fund accessibility initiatives and infrastructure in the short term. Racing Queensland provided their full support and funded works worth \$364,783. Additionally with a BRC contribution of \$121,594, total funding was \$486,378. These works include the following infrastructure:

- Accessibility toilet upgrades to existing Legends Bar and Derby Bar amenities;
- Doomben – Public grandstand lift installation;
- Eagle Farm – Members area lift installation;
- Eagle Farm – Public grandstand lift installation;
- Two accessibility buggies providing wheelchair access for transportation.

It is important to acknowledge the work of Members who assisted in an advisory capacity to this working group. In particular, Louise Yates (a passionate Member and part-owner in Queensland's popular Eagle Farm trained horse Rothfire) and Michael Ball (passionate Member and syndicate owner) who advocated for improvements to accessibility for Members working closely with the BRC team.

It is a huge team effort to deliver our racing and other events safely and to the high standard that our Members and other customers have come to expect. I would like to congratulate the BRC team for their work and commitment across 2021/22. I also thank the BRC Board for their encouragement and support that guides the team. On behalf of the team, I would also like to thank retired BRC Director David Dawson who helped many team members as they assisted BRC Members.

I would also like to thank all BRC Members for their continued support, insights and feedback during the year and look forward to their support throughout the coming year. Thank you to Racing Queensland and our colleagues at other Queensland racing clubs for their continued support. And my congratulations to the Eagle Farm trainers who regularly win races at the highest level of our sport.

Finally, thank you to our sponsors, media and wagering partners who promote our racing around Australia and internationally. We are grateful for their support.

We look forward to another rewarding year in 2022/23.



**Tony Partridge**  
Chief Executive Officer





## Master Plan Report

The Brisbane Racing Club's Master Plan continued its evolution in 2021-22, further diversifying the Club's income.

The BRC's growing list of assets include Racecourse Village Shopping Centre, Ascot Green management rights, Ascot Aquatics Centre, Ascot Childcare & Kindy and Bernborough Ascot. These are all contributing to the Club's financial viability and resilience. With many projects completed and more in the pipeline, the BRC's Master Plan vision is well underway.

During the year, the Master Plan contributed \$13.74m in revenue which resulted in \$12.75m in EBITDA. A significant contributor to this year's result was the successful completion of Tulloch House by Mirvac.

Racecourse Village Shopping Centre continues to perform strongly. The Centre has seen a 5 per cent increase in sales for the year compared to last year. This is due to the continued support of all the tenants, customers and staff who contribute to the Centre's wellbeing. The Centre has a recent addition to its food offering – Hu-Tong-Li specialises in authentic Chinese cuisine with offerings from lunch through to dinner. They are occupying a dual tenancy and have already hit the ground running. In March 2022 BRC changed centre management to First Asset Management. We are excited to work with them and have seen a new burst of energy in the management of the day-to-day issues at the Centre.

Ascot Green, a joint venture between BRC and Mirvac, has made exciting progress. Tulloch House is the second building in the Ascot Green residential project. Construction of this building was completed in early 2022 and the building was fully sold on completion. This was a great effort by Mirvac and we would like to thank them for their continuing support for the Club.

The third and fourth buildings in Ascot Green are progressing well with the Development Application approved by Council earlier this year and construction commencing on the third tower, Charlton House, in July this year. At the time of writing, the apartments in Charlton House were over 60 per cent pre-sold. Completion is expected on Charlton House in mid-2024. The third and fourth buildings will offer a unique design compared to the existing towers and will offer premium trackside apartments and amenities including rooftop dining, swimming pool, EV charging and lush sub-tropical gardens.



Artist impression - Charlton House

Charlton House will be the third of eight trackside buildings.

Bernborough Ascot is a joint venture with Lendlease Retirement Living, the largest owners of retirement villages in Australia. This joint venture with Lendlease will see a retirement village consisting of 4 buildings with premium offerings delivered trackside on Doomben Racecourse. The first stage consists of 69 units and is over 70 per cent sold. It's fair to say that sales in Bernborough have been impacted by COVID and sales have been slower than anticipated as a result. However, we are pleased to have a major Tier 1 developer/operator as our partner as they ready themselves to commence construction of the second stage later this year. The second building will include significant facilities for the village including swimming pool, restaurant, library, treatment rooms and, of course, high-quality apartments.

Additionally, Lendlease have secured Opal Aged Care to build and operate a high-care aged-care centre as part of



Bernborough Ascot - Completion of Stage 1

the Bernborough site. This is a significant advance for the village as it allows the full aging-in-place experience. We welcome Opal to the BRC community. We remain excited for the future of Bernborough.

Ascot Aquatics Centre and Ascot Childcare & Kindy are open and operating successfully. Both have come through the pandemic unscathed and form an important part of our BRC community.

St Leger House is a 5-storey commercial and retail building proposed between the 1913 St Leger Grandstand and Ascot House. We have secured development approval from Council for the project and have very strong interest from high-quality tenants. In fact, the majority of the space is taken. However, in light of the current construction market which has seen costs skyrocket, the Club has prudently decided to pause on the project and wait for the market to stabilise before continuing. The Club remains committed to this project.

St Leger Ascot is a seven-day-a-week food and beverage

offering in the old St Leger Grandstand and surrounding grounds. As with St Leger House, the Club will prudently pause on this project until the market stabilises.

The Club has been actively working on the main entry gates for Eagle Farm Racecourse located at the top of Racecourse Road. The project has the support of the State Government through the provision of a Heritage Conservation Grant. We aim to have the project completed early next year which will see the area restored to its former glory.

## SUSTAINABILITY

Brisbane Racing Club is committed to moving towards net zero emissions with integrity.

Your Club believes that the racing community can play a key role in improving the environment. That's why we have agreed as an organisation to step up and set a path that will allow us to lead by example and build trust with our Members and the wider community to deliver sustained outcomes that will display proven results.

BRC has engaged a leading environmental research organisation to help with a positive and documented climate action plan. This will involve a five-phase approach to tackle net zero. We have just completed Stage 2 which involves a comprehensive carbon inventory. This is a detailed account of all the emissions from facilities and operations, categorised as Scope 1, 2 and 3 emissions.

BRC are actively engaging in strategies that will reduce our carbon footprint and are on target to reach net zero for Scope 1 and 2 emissions by December 2022.

Current initiatives include:

- A 360kw PV system on the roof of Racecourse Village Shopping Centre, diverting over 300 Tonnes of carbon emissions per year;

- Diverting 2500 tonnes of horse waste from landfill per year;
- Ceasing the use of single-use plastics in all venues across the BRC banner;
- Switching to more efficient lighting and refrigeration systems;
- Harvesting water from the roofs of our state-of-the-art infield stables;
- Partnering with Containers for Change (COEX) to divert containers and bottles from landfill to recycle and refund points.

With many more initiatives already implemented, the BRC has started to lead by example. Looking towards the future, the BRC has many exciting initiatives in the works to tackle our emissions. Future possibilities for the BRC include:

- Exploring more solar options;
- Continue collecting bottle caps for Envision Hands who recycle them to make prosthetic hands;
- Investigating potential partnership with electrical management firms to help save on use and cost;
- Further expansion of existing initiatives to the Club's diverse residential and commercial operations;
- Continuous staff education on waste minimisation.

As such, we are proud to say: "Brisbane Racing Club is committed to moving towards Net Zero with integrity."

**Jeff Kahler**  
General Manager  
Property and Asset Management



## Racing Report

Australian racing fans again saw the benefits of a Brisbane winter as the early spring riches were captured by horses that contested the 2022 Stradbroke Season presented by TAB.

In the opening weeks of the spring of 2022, the likes of Rothfire, Snapdancer, Zaaki, Kiku, Shooting For Gold, Scallopini, Baller and Zougotchka claimed black-type races in Sydney and Melbourne after running in Stradbroke Season.

Their names are added to the long and prestigious list of racing stars that have dominated the spring after their Queensland carnival success.

While the horses were again the stars, this was a winter during which the Brisbane Racing Club's track assets also shone.

The scheduled Doomben meetings – May 14 (TAB Doomben 10,000) and May 21 (XXXX Doomben Cup) – were impacted by the unseasonal Brisbane wet weather.

But Eagle Farm stepped up to host the Doomben 10,000 meeting at short notice despite rain levels that would have prevented racing at most Australian tracks.

Eagle Farm was in splendid condition after an exhaustive renovation carried out by Jim Roberts and his hard-working track team over the summer months. Doomben Kikuyu became the dominant turf over the Grand Prix couch.

Special thanks to the many local and interstate contractors and consultants who worked together to make this happen. The Doomben team, led by Ross Smith, contributed greatly to the success of the project.

To transfer the TAB Doomben 10,000 meeting to Eagle Farm, the BRC operations team worked tirelessly to complete the movement of equipment and catering between the two courses, presenting a seamless switch for the public and racing participants.

The venue switch meant Eagle Farm hosted four Group 1 Saturdays from May 14 to June 11. They were followed by the Group 1 Tattersall's Tiara meeting on June 25.

Eagle Farm hosted a blockbuster Moët & Chandon Derby Day with a number of relocated features from Doomben – the Group 2 ANZ Bloodstock News The Roses, the Group 3 TAB BRC Sprint and the Group 1 XXXX Doomben Cup.

A feature of this year's carnival was the success of Queensland trainers, who claimed three of the Group 1 features – the best performance by Queenslanders since 2014.

Eagle Farm trainer Desleigh Forster landed her first Group 1 success with Apache Chase, ridden by Jim Byrne, in the TAB Kingsford Smith Cup. Apache Chase followed fellow Eagle Farm horse Vega One in completing the double of the TAB Kingsford Smith Cup and the Roku Gin The Gateway from the previous summer.

David Vandyke did a remarkable job to have his filly Gypsy Goddess in prime condition, overcoming barrier 18 for her Group 1 victory in the Channel 7 Queensland Oaks. Gypsy Goddess had the benefit of experience over the course having won the Group 3 Ascot Green Grand Prix Stakes in its new December timeslot.

Rob Heathcote rounded out the carnival for Queensland when his courageous filly Startantes followed up an excellent fifth in the Group 1 TAB Stradbroke by brilliantly winning the Tattersall's Tiara. Earlier, stablemate Rothfire continued his climb back to peak form with a game third in the TAB Stradbroke.

Queensland trainers won 11 of the 48 black-type races during Stradbroke Season presented by TAB and our local riders were successful in eight of those features.

The returns highlighted the strength of racing in this state and further showcased the ability of the Eagle Farm infield training facilities to nurture and train top class racehorses.

The training partnership of Peter and Paul Snowden enjoyed a stellar month at the Eagle Farm meetings with feature victories to Mazu (G1 TAB Doomben 10,000), Sheeza Belter (G2 XXXX Sires Produce Stakes and G1 Treasury Brisbane J.J. Atkins), Huetor (G1 XXXX Doomben Cup), and Najmaty

(Listed Magic Millions Helen Coughlan Stakes).

The BRC carnival was elevated to a higher level with increased prizemoney from Racing Queensland for several of Stradbroke Season's major races. This initiative was much appreciated by your Club and racing participants.

The Summer Carnival, now dubbed Road To Magic Millions as part of a new sponsorship agreement with Magic Millions, continues to evolve and grow in stature.

Just as Stradbroke Season presented by TAB has long been regarded as a launching pad to stardom, the Summer is now starting to earn a similar reputation.

Apache Chase, Gypsy Goddess and Vega One have emerged from summer success to be Group 1 performers over the past three seasons, coming out of a newly created race or a feature switched on the calendar.

The Magic Millions B.J. McLachlan Stakes has proven the definitive Magic Millions 2YO Classic guide in the past two years, with Shaquero and Coolangatta both running in the Group 3 feature prior to their Gold Coast successes.

The weather was also a factor during the summer program of racing. Several meetings had to be abandoned due to rain or the temporary closure of Eagle Farm for remedial work. The BRC acknowledges the support of Racing Queensland, the Sunshine Coast Turf Club, Ipswich Turf Club and Toowoomba Turf Club to facilitate these changes.

There was a mammoth rain event across the second half of February, especially the weekend of February 25, 26 and 27. Total for the month across the BRC racing precinct was 922mms as part of a 2021-22 total of 2122mms.

The February deluge caused havoc with racing schedules and continued into March. In this period eight BRC meetings were abandoned or transferred.



Sam Clipperton aboard Mazu in the 2022 TAB Doomben 10,000

Over the 2021-22 season, the BRC conducted 67 meetings - 27 at Eagle Farm with 237 races for an average field size of 10.0 and 40 at Doomben with 333 races and average field size of 9.59.

Honours for jockey title winners went to Jim Orman and Kyle Wilson-Taylor (apprentice), both of whom are based in Brisbane.

Congratulations to Tony Gollan in taking out his ninth successive training premiership. Six Eagle Farm-based trainers figured in the top 10 in the premiership for the season. The training facilities available across Eagle Farm, Doomben and Deagon are widely accepted as being up with the best in Australia as demand clearly indicates.

The evolution of the racing product at Eagle Farm and Doomben has coincided with a long-term broadcast deal with SKY Racing. As part of that deal, BRC has committed to promoting local racing via BRC TV under the supervision of former The Courier-Mail turf editor Nathan Exelby.

BRC TV is broadcast across all social media channels and on course before racedays, in addition to being shown to BRC Members as a value-add to their membership.

Much of the BRC TV content, which includes trackwork during carnivals, weekly racing previews with leading trainers and consistent feature pieces on local identities is broadcast on SKY, either via SKY1, SKY Thoroughbred Central or the new SKY Racing Active app.

It has also proven a valuable tool in getting key BRC messages to the broader public. These included multiple pieces on the track renovation, analysing a complex renovation to enable the public to understand the development of the track.

BRC TV has also committed to profiling key members of the BRC staff in a bid to showcase the array of skills within the BRC team and the wide range of offerings the Club has each and every week.

A handwritten signature in black ink, appearing to read 'Matt Rudolph'.

**Matt Rudolph**  
General Manager Racing  
& Partnerships



Race	Distance	Prizemoney	Winner	Trainer	Jockey	Weight
<b>GROUP 1</b>						
TAB Doomben 10,000	1200m	\$1,000,000	MAZU	Peter & Paul Snowden	Sam Clipperton	57.0kg
XXXX Doomben Cup	2100m	\$1,000,000	HUETOR (FR)	Peter & Paul Snowden	Kerrin McEvoy	59.0kg
Moet & Chandon Queensland Derby	2400m	\$1,000,000	PINARELLO (NZ)	Roger James & Robert Wellwood	Leith Innes	57.0kg
TAB Kingsford-Smith Cup	1300m	\$700,000	APACHE CHASE	Desleigh Forster	Jim Byrne	59.0kg
Channel 7 Queensland Oaks	2200m	\$700,000	GYPSY GODDESS (NZ)	David Vandyke	William Pike	56.5kg
TAB Stradbroke HCP	1400m	\$1,500,000	ALLIGATOR BLOOD	Gai Waterhouse & Adrian Bott	Tim Clark	55.0kg
Treasury Brisbane J.J. Atkins	1600m	\$1,000,000	SHEEZA BELTER	Peter & Paul Snowden	William Pike	55.0kg
<b>GROUP 2</b>						
Treasury Brisbane Queensland Guineas	1600m	\$350,000	CHARACTER	James Cummings	James Orman	57.0kg
TAB Victory Stakes	1200m	\$250,000	COUNT DE RUPEE	Robert & Luke Price	Brock Ryan	58.5kg
Spirit of Boom Classic	1200m	\$250,000	SWISS EXILE	Annabel Neasham	Sam Clipperton	57.0kg
ANZ Bloodstock News The Roses	2100m	\$250,000	BARB RAIDER	Jerome Hunter	Craig Williams	56.5kg
XXXX Sires Produce Stakes	1400m	\$1,000,000	SHEEZA BELTER	Peter & Paul Snowden	William Pike	55.0kg
Ascot Green Moreton Cup	1200m	\$250,000	BALLER	Tony Gollan	Hugh Bowman	57.0kg
Sky Racing Q22	2200m	\$1,200,000	NUMERIAN (IRE)	Annabel Neasham	Tommy Berry	59.0kg
XXXX Brisbane Cup	3200m	\$400,000	IRISH SEQUEL (IRE)	Chris Waller	James McDonald	55.5kg
Magic Millions Dane Ripper Stakes	1300m	\$200,000	PALAISIPAN	Chris Munce	Luke Tarrant	55.5kg
<b>GROUP 3</b>						
DrinkWise Rough Habit Plate	2143m	\$250,000	DARK DESTROYER (NZ)	Lance O'Sullivan & Andrew Scott	Sam Weatherley	57.0kg
JRA Chairman's HCP	2143m	\$150,000	YONKERS (USA)	Chris Waller	Nash Rawiller	59.5kg
TAB BRC Sprint	1300m	\$250,000	SOXAGON	Mark Currie	Brad Stewart	58.0kg
Magic Millions Pam O'Neil	1600m	\$150,000	TYCOON EVIE	Rex Lipp & Nicholas Hahn	Adin Thompson	55.5kg
Mullins Lawyers Fred Best Classic	1400m	\$250,000	VILANA	James Cummings	Sam Clipperton	57.0kg
Living Turf Premier's Cup	2400m	\$200,000	SPLENDIFEROUS	Gai Waterhouse & Adrian Bott	Tim Clark	54.0kg
Sky Racing Lord Mayor's Cup	1800m	\$150,000	BIGBOYROY	Chris Waller	James McDonald	56.0kg
Channel 7 Gunsynd Classic	1600m	\$200,000	KISS SUM	Tracey Bartley	Jason Collett	57.0kg
<b>NEW FEATURE</b>						
Magic Millions National Classic	1600m	\$500,000	KIKU	Chris Waller	James McDonald	57.0kg



# Sponsorship

## MAJOR PARTNERS



## PARTNERS & SUPPLIERS

- |  |                          |  |                                       |
|--|--------------------------|--|---------------------------------------|
| Accolade Wines   | Diageo                   | Mullins Lawyers                                  | Foundation                            |
| ADSS   | Followmont Transport     | National Jockeys Trust                           | Silk Laser Clinics                    |
| AICLA  | Japan Racing Association | National Electrical & Communications Association | St Joseph's College Nudgee            |
| ANZ Bloodstock News  | Impressu Print Group     | Opera Queensland                                 | St Rita's College                     |
| Aquis Farm   | IPCQ                     | RadioTAB   | Thoroughbred Breeders QLD Association |
| Astro Jump   | LED Super Screens        | NOVA 106.9                                       | Valiant Hire                          |
| Bouquet Boutique   | LendLease                | Nuturf   | Well Groomed Racing                   |
| Brisbane Economic Development Agency (From Brisbane Marketing) | Living Turf              | Padua College                                    | Widden Stud                           |
| City Property Services   | Lyndon Keane Media       | QLD Hotels Association                           | 4 Aussie Heroes Foundation            |
| Coca-Cola Europacific Partners                                 | Mater Foundation         | R.M. Williams                                    |                                       |
|  | Men of League            | Sporting Chance Cancer                           |                                       |
|  | Mirvac                   |  |                                       |



During the year the club engaged Directors Australia, board and governance consultants, to facilitate an independent review of the performance of the board in light of accepted good governance practice for comparative organisations to the club. This followed board evaluations that Directors Australia conducted in 2015, 2017, and 2020, and thus enabled the board to reflect on its progress in implementation of earlier recommendations as well as reflect on the board's operation and performance since that time.

The 2022 board evaluation has provided the board with guidance as to areas it can focus on in the interests of its continual improvement

A handwritten signature in blue ink, appearing to read 'Kerry Newton', is positioned above the name and title.

**Kerry Newton**  
Chief Executive Officer

5 May 2022

1300 890 267 | [info@directorsaustralia.com](mailto:info@directorsaustralia.com)  
PO Box 3018, South Brisbane, Qld 4101 | ACN 134 627 875  
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# Directors' Report and Financial Statements

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Photo finish of the 2022 TAB Kingsford Smith Cup  
Image: Trackside Photography



# Directors' Report

Your Directors submit the financial report of the Group, being the Company and its controlled entity for the financial year ended 30 June 2022.

## DIRECTORS

The names of Directors in office at any time during, or since the end of, the year are:

N D Bell	S M Gagel
R H Morrison	S P Gleeson
D J Dawson (Resigned 25 February 2022)	C M Schatz
J N Creaton	T J Svenson
J G Frayne (Appointed 28 April 2022)	

Directors have been in office since 1 July 2021 to the date of this report unless otherwise stated above. The qualifications and experience of the Directors are outlined later in this report.

## COMPANY SECRETARY

The Company Secretary (and Chief Financial Officer) at the end of the year was Mr David Koch, who is a Graduate of the Australian Institute of Company Directors (GAICD), holds Degrees in Commerce and Business Management from the University of Queensland, and is a qualified Chartered Accountant (ICAAANZ). He has over 22 years' domestic and international finance and project management experience in retail, infrastructure, education, and professional service areas. He has previously held similar positions in companies such as Minor DKL Food Group (owner of The Coffee Club Franchise).

## CHIEF EXECUTIVE OFFICER

The Chief Executive Officer at the end of the year was Mr Tony Partridge who is a Member of the Australian Institute of Company Directors (MAICD), holds Degrees in Commerce and Law from the University of Sydney, and is a Solicitor admitted to practice in Queensland.

For the past 20 years Mr Partridge has held senior executive roles in sports and entertainment venues including twelve years as General Counsel and Commercial Director

of the Stadium Australia Group, operators of Sydney's Olympic Stadium. Mr Partridge has experience managing elite level racing venues from his time as Chief Operating Officer for the Australian Turf Club from 2013 to 2017. The Australian Turf Club manages Royal Randwick, Rosehill Gardens, Canterbury Park and Warwick Farm racecourses.

More recently, Mr Partridge worked in professional services for Deloitte where he was a subject matter expert on social infrastructure.

## PRINCIPAL ACTIVITIES

The principal activities of the Group during the financial year to 30 June 2022 were: The operation of thoroughbred horse racing activities for the enjoyment of our members and the racing community; The owner/operator of a licensed club and the operator of a second club on a long term lease; and The landlord of a portfolio of assets.

## OPERATING RESULTS

The Group recorded a total comprehensive profit for the year of \$2,755,445 (2021: \$9,387,045).

## DIVIDENDS PAID OR RECOMMENDED

By virtue of the Constitution, the income and property of the Group whensoever derived, shall be applied solely towards the promotion of the objectives of the Group and no portion thereof shall be paid or transferred, directly or indirectly, by way of dividend, bonus or otherwise, to the members of the Group.

## LIMITED BY GUARANTEE

The Group is limited by guarantee by the members of the Group. If the Group is wound up the articles of association state that each member of the Group is required to contribute a maximum amount of \$10 each towards meeting any outstanding obligations. As at balance date there are 3,895 (2021: 3,305) racing members, so the total amount that members of the Group are liable to contribute if the Group is wound up is \$38,950 (2021: \$33,050).

# | Directors' Report

## REVIEW OF OPERATIONS

Details of the activities of the Group for the year have been outlined in the previous pages of the Annual Report.

## DIVERSITY

The Group is proud of its progress and achievements thus far in promoting gender diversity throughout all levels of its workforce and will continue to develop and implement initiatives in this area.

## ENVIRONMENTAL ISSUES

The Group's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory. However, the Eagle Farm and Doomben racecourses are listed on the Environmental Management Register which is regulated by the Environmental Protection Act 1994.

## AFTER BALANCE DATE EVENTS

Disclosed in the notes are matters or circumstances since 30 June 2022 that have significantly affected, or may significantly affect:

- (a) The Group's operations and results in future financial years, or
- (b) The Group's state of affairs in future financial years.

## SIGNIFICANT CHANGES IN STATE OF AFFAIRS

No significant changes in the Group's state of affairs occurred during the financial year.



Image: Brisbane Racing Club Directors (L to R back) - Neville Bell OAM (Chairman), David Koch (CFO), Richard Morrison (Vice-Chairman), James Frayne, Terry Svenson and Curt Schatz. (L to R front) Simon Gleeson, Steve Gagel, Jennifer Creaton and Tony Partridge (CEO).

# Directors' Report

## INFORMATION ON DIRECTORS

### NEVILLE BELL OAM (AGE 74)

#### Chairman

Qualifications and Experience – GAICD. Neville has 30 years' experience in banking, finance, and property development. Chairman 7 years BRC, Director Queensland Turf Club 1998-2009. Neville has raced horses for three decades, mainly in Brisbane with occasional runners interstate, highlighted by Sky Heights wins in the 1999 AJC Derby and 1999 Caulfield Cup.

Special Responsibilities – Chair of Master Planning and People & Culture Sub-committees.

### RICHARD MORRISON (AGE 48)

#### Vice-Chairman

Qualifications and Experience – MAICD. Richard is a property professional with more than two decades experience in commercial agency and development. He is director of Morrison Project Consulting, a broad service real estate company operating across investment, development and agency sectors and a Member of the Australian Institute of Company Directors. A racehorse owner and breeder since the 1990's, Richard is a passionate enthusiast who has raced many horses in Brisbane and interstate. He is a committee member of the Kingston Town Club (KTC) which hosts annual racing events raising funds for various charities.

Special Responsibilities – Chairman of the BRC Foundation Sub-Committee, Member of Master Planning and People & Culture Sub-committees.

### JENNIFER CREATON (AGE 53)

#### Director

Qualifications and Experience – MAICD. Jennifer has worked in the financial services industry for over 23 years. Jennifer currently works as an Executive Manager for an ASX-listed banking and insurance group in the implementation of risk frameworks and ensuring that decisions, processes and procedures are performed within legislative and regulatory requirements.

Special Responsibilities – Member of Licensed Clubs, Master Planning, and BRC Foundation Sub-committees.

### JAMES FRAYNE (AGE 33)

#### Director

Qualifications and Experience – B.Bus, CA, MBA, MAICD. James is the Chief Financial Officer and Company Secretary for an emerging ASX listed software company.

He has over ten years' experience in public practice accounting and leading finance functions. James has extensive change management and software implementation skills.

Special Responsibilities - Member of Finance, Governance and Risk Management Sub-Committee.

### STEVE GAGEL (AGE 50)

#### Director

Qualifications and Experience – BComm, FCA, GAICD. Steve is a Director at Prosperity Advisers Group and has extensive accounting and business experience across a broad range of industries and management operations including tourism and hospitality, hotel operations and the wider sporting industry. Steve has a genuine passion for the horse racing industry and with his wife continue to invest in the industry with shares in a number of horses.

Special Responsibilities – Chairman of Finance, Governance and Risk Management Sub-Committee, Member of Licensed Clubs and People & Culture Sub-committees.

### SIMON GLEESON (AGE 44)

#### Director

Qualifications and Experience – BAgEcon, GAICD. Simon is an Economist by qualification and is the CEO at Droughtmaster Australia. He has a strong commercial and financial background through his experience working in both Australia and the United Kingdom. Simon is also a Director of Gleeson Thoroughbred Connections which breeds and sells horses through the auction houses of Magic Millions and Inglis.

Special Responsibilities - Member of Finance, Governance and Risk Management, Master Planning, and People & Culture Sub-committees.

# Directors' Report

## CURT SCHATZ (AGE 63)

### Director

Qualifications and Experience - LLB, MAICD. Curt is Managing Partner of Mullins Lawyers' and leads their property and hospitality practice. He has more than 30 years' experience in property, liquor and gaming law. He has owned and bred racehorses in Australia and New Zealand for more than two decades.

Special Responsibilities - Chairman of Licensed Club Sub-Committee and Member of Master Planning Sub-Committee.

## TERRY SVENSON (AGE 51)

### Director

Qualifications and Experience - BA, GradDip.Mgt, GAICD. Terry is Chief Executive Officer at Queensland Cricket. He is a former Chief Executive Officer of a global consumer goods business and has held numerous Non-Executive Director roles across business and sport. Terry has extensive business strategy, leadership, consumer marketing, and corporate governance experience. Terry has owned and has raced horses in Brisbane, Sydney, and Melbourne.

Special Responsibilities - Member of Finance, Governance and Risk Management and People & Culture Sub-committees.

## MEETINGS OF DIRECTORS

During the financial year, 11 meetings of Directors were held.

Attendances at Board and Sub-committee meetings by each Director were as follows:

Name	Directors Meetings		Finance Governance & Risk Management		Master Planning		BRC Foundation		People & Culture	
	A	B	A	B	A	B	A	B	A	B
N D Bell	11	11	-	-	8	8	-	-	1	1
R H Morrison	11	11	-	-	8	8	1	1	1	1
D J Dawson	8	8	-	-	-	-	-	-	-	-
J N Creaton	11	11	9	9	8	8	1	1	-	-
J G Frayne	3	3	-	-	-	-	-	-	-	-
S M Gagel	11	11	11	11	-	-	-	-	1	1
S P Gleeson	11	10	11	11	8	8	-	-	-	-
C M Schatz	11	11	-	-	8	5	-	-	-	-
T J Svenson	11	11	11	10	-	-	-	-	-	-

A = Number meetings eligible to attend

B = Number attended

Directors' meetings are also attended by executive officers of the Group. The Sub-committees tabled are those working groups carried forward into the new year, with the exception of a newly formed Licensed Clubs Sub-committee which held its first meeting on 20 July 2022. The People & Culture Sub-committee was formed post Strategic Planning review held in February 2022 and replaces both the Racing, Product & Training Operations and Membership Sub-committees. Prior to the February Strategic review the Racing and Membership Sub-committees had held two and three meetings respectively.



# Directors' Report

## PURPOSE AND AMBITION

The Brisbane Racing Club is a Club born from passion, built on history and focused on the future whose purpose is to attract and host thoroughbred racing and training for the enjoyment of our Members and the benefit of the racing community and the public.

The ambition is to be an innovative industry leader with a self-sustaining ethos to protect and secure the future of racing.

## OFFICERS' AND AUDITORS' INDEMNIFICATION

The Group has not, during or since the financial year, in respect of any person who is, or has been, an officer or auditor of the Group or of a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer or auditor, including costs and expenses in successfully defending legal proceedings; or
  - paid or agreed to pay a premium in respect of a contract insuring against a liability incurred as an officer or auditor for the costs or expenses to defend legal proceedings;
- with the exception of the following:

During or since the financial year, the Group has paid premiums to insure each of the Directors and Officers against liabilities for costs and expenses incurred by them in defending and legal proceedings arising out of their conduct while acting in the capacity of Director or Officer of the Group, other than involving a willful breach of duty in relation to the Group.

The Group issued each of the current Directors and Officers a Deed of Access, Indemnity and Insurance during the financial year.

## AUDITOR'S INDEPENDENCE DECLARATION

The lead auditor's independence declaration for the year ended 30 June 2022 has been received and is attached to and forms part of this annual report.

Signed in accordance with a resolution of the Directors made pursuant to Section 298 (2) of the Corporations Act 2001 on behalf of the Directors.



**N D BELL** OAM  
Chairman

30 September 2022



**S M GAGEL**  
Director

# AUDITOR'S INDEPENDENCE DECLARATION UNDER S 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY



I declare that, to the best of my knowledge and belief, during the year ended 30 June 2022 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Bentleys Brisbane (Audit) Pty Ltd  
Chartered Accountants

Stewart Douglas  
Director  
Brisbane  
30 September 2022



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# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

	Note	2022 \$	2021 \$
Revenue	2	64,074,575	66,003,035
Expenses	3	(61,306,143)	(56,656,126)
Profit/(Loss) from ordinary activities		2,768,432	9,346,909
Other comprehensive income/(loss)	24	(12,987)	40,136
<b>Total comprehensive income/(loss) for the year</b>		<b>2,755,445</b>	<b>9,387,045</b>
<b>Summary*</b>			
Racing Revenue		37,174,748	36,667,594
Loan Forgiveness – Racing Queensland		-	6,000,000
Subsidy – JobKeeper		-	2,196,000
Grants – Racing Queensland		210,830	3,316,688
Rent of Facility for Vaccination Hub		966,008	72,921
Mirvac Marketing Revenue		901,959	1,092,000
Licensed Clubs and Business Events Revenue		11,500,341	11,061,966
Property Revenue		13,222,707	5,469,846
Other Revenue		97,982	126,020
<b>Total Revenue</b>		<b>64,074,575</b>	<b>66,003,035</b>
Racing Expenses		(42,006,164)	(37,945,465)
Licensed Clubs and Business Events Expenses		(10,222,590)	(9,626,621)
Property Expenses		(1,421,491)	(935,614)
<b>Total Expenses</b>		<b>(53,650,245)</b>	<b>(48,507,700)</b>
Profit/(Loss) before Depreciation and Interest		10,424,330	17,495,335
Depreciation and Interest		(7,655,898)	(8,148,426)
Other comprehensive income/(loss)		(12,987)	40,136
<b>Total comprehensive income/(loss) for the year</b>		<b>2,755,445</b>	<b>9,387,045</b>

The accompanying notes to the financial statements form part of this report.

\*The 2021 comparative figures have been restated to align with the current year classification. See Note 1 (m) for details.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

	Note	2022 \$	2021 \$
<b>Current Assets</b>			
Cash and cash equivalents	5	4,215,222	5,669,141
Trade and other receivables	6	4,085,504	5,128,661
Inventories	7	720,454	588,773
Prepayments		588,584	289,512
<b>Total Current Assets</b>		<b>9,609,764</b>	<b>11,676,087</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	8	168,119,506	170,091,315
Investment properties	9	784,000	786,000
Intangible assets	10	914,604	914,604
Right of use assets	11	1,195,815	996,877
Defined benefit plan	24	70,450	104,289
<b>Total Non-Current Assets</b>		<b>171,084,375</b>	<b>172,893,085</b>
<b>Total Assets</b>		<b>180,694,139</b>	<b>184,569,172</b>
<b>Current Liabilities</b>			
Trade and other payables	12	7,230,033	9,328,722
Employee entitlements	13(a)	1,996,212	1,833,427
Provisions	14	234,635	115,953
Income received in advance		16,445,442	7,366,194
Borrowings	15(a)	1,024,594	12,299,284
Financial Liabilities	16(a)	-	636,457
<b>Total Current Liabilities</b>		<b>26,930,916</b>	<b>31,580,037</b>

	Note	2022 \$	2021 \$
<b>Non-Current Liabilities</b>			
Employee entitlements	13(b)	376,409	215,732
Borrowings	15(b)	50,538,475	52,680,509
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>50,914,884</b>	<b>52,896,241</b>
<b>Total Liabilities</b>		<b>77,845,800</b>	<b>84,476,278</b>
<b>Net Assets</b>		<b>102,848,339</b>	<b>100,092,894</b>
<b>Equity</b>			
Members' funds		102,651,872	99,896,427
Asset revaluation reserve		196,467	196,467
<b>Total Equity</b>		<b>102,848,339</b>	<b>100,092,894</b>

The accompanying notes to the financial statements form part of this report.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

	Members' Funds	Asset Revaluation Reserve	Total
	\$	\$	\$
<b>Balance at 1 July 2020</b>	<b>90,509,382</b>	<b>196,467</b>	<b>90,705,849</b>
Comprehensive Income			
Profit attributable to the entity	9,346,909	-	9,346,909
Other comprehensive income for the year	40,136	-	40,136
<b>Total Comprehensive Income</b>	<b>9,387,045</b>	<b>-</b>	<b>9,387,045</b>
<b>Balance at 30 June 2021</b>	<b>99,896,427</b>	<b>196,467</b>	<b>100,092,894</b>
<b>Comprehensive Income</b>			
Profit attributable to the entity	2,768,432	-	2,768,432
Other comprehensive income for the year	(12,987)	-	(12,987)
<b>Total Comprehensive Income</b>	<b>2,755,445</b>	<b>-</b>	<b>2,755,445</b>
<b>Balance at 30 June 2022</b>	<b>102,651,872</b>	<b>196,467</b>	<b>102,848,339</b>

## Members' Funds

Members' Funds represents the accumulation of profit and members' equity since the incorporation of the Group.

## Asset Revaluation Reserve

The Asset Revaluation Reserve records the revaluations of non-current assets.

The accompanying notes to the financial statements form part of this report.

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

	Note	2022 \$	2021 \$
<b>Cash Flows From Operating Activities</b>			
Cash receipts from customers		73,833,197	61,378,663
Payments to suppliers and employees		(55,742,692)	(47,837,962)
Interest received		5,950	4,182
Interest paid		(2,234,081)	(2,829,884)
Net Cash provided by Operating Activities	18(a)	15,862,374	10,714,999
<b>Cash Flows From Investing Activities</b>			
Purchase of property, plant and equipment		(3,167,782)	(5,420,398)
Net Cash (used in) Investing Activities		(3,167,782)	(5,420,398)
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings		6,639,684	654,759
Repayments of borrowings		(19,659,838)	(1,165,228)
Proceeds from lease borrowings		814,464	61,946
Repayments of lease liabilities		(1,942,821)	(1,192,956)
Net Cash used in Financing Activities	18(b)	(14,148,511)	(1,641,479)
<b>Net Increase /(Decrease) In Cash Held</b>		<b>(1,453,919)</b>	<b>3,653,122</b>
Cash at beginning of financial year		5,669,141	2,016,019
<b>Cash At End Of Financial Year</b>		<b>4,215,222</b>	<b>5,669,141</b>

The accompanying notes to the financial statements form part of this report.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

This financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards, including Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Corporations Act 2001 and the Racing Act 2002. Brisbane Racing Club Limited is an unlisted not-for-profit public company limited by guarantee, incorporated and domiciled in Australia.

The following is a summary of the material accounting policies adopted by the Group in the preparation of this financial report. The accounting policies have been consistently applied unless otherwise stated.

### Basis of Preparation

The financial report has been prepared on accrual basis and is based on historical costs modified by the revaluation of selected non-current assets, financial assets and financial liabilities for which the fair value basis of accounting has been applied.

### Accounting Policies

#### (a) Principles of Consolidation

The consolidated financial statements incorporate the assets, liabilities and results of the entities controlled by Brisbane Racing Club Limited at the end of the reporting year. A controlled entity is any entity over which Brisbane Racing Club Limited has the power to govern the financial and operating policies so as to obtain benefits from the entity's activities.

Where controlled entities have entered or left the Group during the year, the financial performance of those entities are included only for the period of the year that they were controlled. A list of controlled entities is contained in Note 23 to the financial statements.

In preparing the consolidated financial statements of the Group, all inter-group balances

and transactions between entities in the consolidated group have been eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with those adopted by the parent entity.

#### (b) Revenue

Revenue recognition

Sale of Goods, Rendering of Services, Capital Grants and Subsidies

When the Club receives these types of revenues, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the Club:

- identifies each performance obligation
- recognises a contract liability for its obligations
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations, the Club:

- recognises the asset received in accordance with the recognition requirements of other applicable accounting standards (eg AASB 9, AASB 16, AASB 116 and AASB 138)
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer)
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (b) Revenue (cont'd)

Revenue recognition (cont'd)

If a contract liability is recognised as a related amount above, the Club recognises income in profit or loss when or as it satisfies its obligations under the contract.

Sale of goods revenue is recognised at the point of delivery as it corresponds to the performance obligation which results in the transfer of significant risks and rewards of ownership of the goods and the cessation of all involvement in those goods.

Interest income is recognised using the effective interest method. All revenue is stated net of the amount of goods and services tax.

### (c) Income Tax

No provision has been made for income tax, as Brisbane Racing Club Limited is exempt from income tax.

### (d) Inventories

Inventories are measured at the lower of cost or net realizable value. Cost of inventory is determined using the last in-first-out basis and is net of any rebates and discounts received.

### (e) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Group commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component.



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Financial Instruments (cont'd)

Classification and subsequent measurement

Financial liabilities

Financial liabilities are subsequently measured at:

- amortised cost; or
- fair value through profit or loss.

A financial liability is measured at fair value through profit or loss if the financial liability is:

- held for trading; or
- initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period.

The effective interest rate is the internal rate of return of the financial asset or liability, that is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if it is:

- incurred for the purpose of repurchasing or repaying in the near term;
- part of a portfolio where there is an actual pattern of short-term profit taking; or
- a derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in an effective hedging relationship).

Any gains or losses arising on changes in fair value are recognised in profit or loss to the extent that they are not part of a designated hedging relationship.

The change in fair value of the financial liability attributable to changes in the issuer's credit risk is taken to other comprehensive income and is not subsequently reclassified to profit or loss. Instead, it is transferred to retained earnings upon derecognition of the financial liability.

If taking the change in credit risk in other comprehensive income enlarges or creates an accounting mismatch, then these gains or losses should be taken to profit or loss rather than other comprehensive income.

A financial liability cannot be reclassified.

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Financial Instruments (cont'd)

Classification and subsequent measurement (cont'd)

Financial guarantee contracts are initially measured at fair value (and if not designated as at fair value through profit or loss and do not arise from a transfer of a financial asset) and subsequently measured at the higher of:

- the amount of loss allowance determined in accordance to AASB 9.3.25.3; and
- the amount initially recognised less accumulative amount of income recognised in accordance with the revenue recognition policies.

Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- fair value through other comprehensive income or;
- fair value through profit or loss.

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset;
- and the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured at fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- and the business model for managing the financial asset comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

The Group initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as an "accounting mismatch") that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases;
- it is in accordance with the documented risk management or investment strategy and information about the groupings is documented appropriately, so the performance of the financial liability that is part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis;
- and it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Financial Instruments (cont'd)

Classification and subsequent measurement (cont'd)

Financial assets (cont'd)

The initial designation of the financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

Derecognition

Derecognition refers to the removal of a previously recognised financial asset or financial liability from the statement of financial position.

Derecognition of financial liabilities

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derecognition of financial assets

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

- All the following criteria need to be satisfied for the derecognition of a financial asset;
  - the right to receive cash flows from the asset has expired or been transferred;
  - all risk and rewards of ownership of the asset have been substantially transferred; and
  - the Group no longer controls the asset (ie it has no practical ability to make unilateral decisions to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity which the Group elected to classify under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Financial Instruments (cont'd)

#### Impairment

The Group recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other comprehensive income; lease receivables;
- contract assets (eg amount due from customers under construction contracts); loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

Loss allowance is not recognised for:

- financial assets measured at fair value through profit or loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Group uses the following approaches to impairment, as applicable under AASB 9: Financial Instruments:

- the general approach; and
- the simplified approach.

#### General approach

Under the general approach, at each reporting period, the Group assessed whether the financial instruments are credit impaired, and:

- if the credit risk of the financial instrument increased significantly since initial recognition, the Group measured the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses; and
- if there was no significant increase in credit risk since initial recognition, the Group measured the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

#### Simplified approach

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times.

This approach is applicable to:

- trade receivables or contract assets that result from transactions that are within the scope of AASB 15: Revenue from Contracts with Customers, and which do not contain a significant financing component; and lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables is used taking into consideration various data to get to an expected credit loss (ie diversity of its customer base, appropriate groupings of its historical loss experience, etc).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (e) Financial Instruments (cont'd)

#### Impairment (cont'd)

Recognition of expected credit losses in financial statements

At each reporting date, the Group recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value with changes in fair value recognised in other comprehensive income. The amount in relation to change in credit risk is transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (eg loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

### (f) Property, Plant and Equipment

Each class of property, plant and equipment are brought to account at cost or fair value, less, where applicable, any accumulated depreciation and impairment losses.

The cost of fixed assets constructed by the Group includes the cost of materials, direct labor, borrowing costs and an appropriate portion of fixed and variable overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance expenses are charged to the consolidated statement of comprehensive income during the financial year which they are incurred.

#### Capital Works in Progress

Capital works under construction are capitalised and included as Works in Progress when the costs are considered directly attributable to an asset. Work in Progress is transferred to property, plant and equipment when the work on the asset is complete and ready for use.

#### Depreciation

The depreciable amount of all fixed assets, excluding land, is depreciated on a straight-line basis over their useful lives to the Group commencing from the time the asset is held ready for use. The depreciation rates used for each class of depreciable asset are:

Class of Fixed Asset	Depreciation Rate
Racetracks	1%
Buildings	2.5%-50%
Plant and Equipment	5%-33%
Furniture and Fittings	10%-20%

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (f) Property, Plant and Equipment (cont'd)

#### Depreciation (cont'd)

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. Asset classes carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the consolidated statement of comprehensive income. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

### (g) Investment Property

Investment property, comprising a number of rental properties, is held to generate long term rental yields. All tenant leases are negotiated on an arms' length commercial basis. The investment properties are measured using the cost model, and are depreciated on a straight-line basis at a depreciation rate of 2.5% per annum. The fair value of the investment properties is reviewed on a regular basis, based on comparable market price evidence, to ensure the carrying value does not materially differ from the fair value at reporting date.

### (h) Intangible Assets

Intangible assets, which comprise the licenses for the operation of gaming machines, are carried at cost. Intangible assets relating to gaming machine licenses are assessed as having an indefinite life and accordingly have not been amortised. As they are not amortised, they are assessed annually for impairment.

### (i) Impairment

At the end of each reporting period, the entity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, is compared to the

asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in profit or loss.

Where it is not possible to estimate the recoverable amount of an asset's class, the Group estimates the recoverable amount of the cash-generating unit to which the class of assets belong.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

### (j) Employee Benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

### (k) Leases

#### The Group as lessee

At inception of a contract, the Group assesses if the contract contains or is a lease. If there is a lease present, a right of-use asset and a corresponding lease liability is recognised by the Group where the Group is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (k) Leases (cont'd)

If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at
- the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options; lease payments under extension options if lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to
- terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date as well as any initial direct costs. The subsequent

measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset whichever is the shortest.

Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

### Concessionary Leases

For leases that have significantly below-market terms and conditions principally to enable the Group to further its objectives (commonly known as peppercorn/concessionary leases).

### The Group as lessor

The Group leases some of its land and buildings to external parties.

Upon entering into each contract as a lessor, the Group assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases.

Rental income received from operating leases is recognised

on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the Group applies AASB 15 to allocate the consideration under the contract to each component.

### (l) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the consolidated statement of financial position are shown inclusive of GST.

### (m) Comparatives

Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year. Comparative changes have been applied in the summary section of the consolidated statement of comprehensive income to improve the presentation of divisional revenue and expenses.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### (n) Critical Accounting Estimates and Judgements

When preparing the financial statements, management undertakes a number of judgements, estimates and assumptions about the recognition and measurement of assets, liabilities, income and expenses.

#### Impairment

The Group assesses impairment at the end of each reporting period by evaluating the conditions and events specific to the Group that may be indicative of impairment triggers. If such indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposals and value in use, is compared to the asset's carrying amount. Refer to Note I(i) for further details.

### (o) Going Concern

At 30 June 2022, the Group's current liabilities exceeded current assets by \$17,321,152 (2021: \$19,903,950). The deficiency in current assets is primarily caused by Income received in advance \$16,445,442. (2021: \$7,366,194).

This relates to future events and/or performance obligations of contracts that are yet to be satisfied. It should be noted that monies relating to these items have already been received and will be transferred to revenue once the recognition criteria have been met, as such these do not require any future cash outflows to settle these liabilities.

In addition, BRC generated significant positive operating cashflows in 2022 and is expected to continue this in 2023. Given these circumstances the Directors are satisfied the Group can pay their debts as and when they fall due.

On this basis the directors have determined that the consolidated financial report should be prepared on a going concern basis, noting also that the group has a consolidated net asset position of \$102,848,339 (2021: \$100,092,894).

## 2. REVENUE\*

	2022 \$	2021 \$
<b>Operating Activities</b>		
- Racing Queensland subsidy	4,535,431	3,223,527
- Catering and admissions revenue	20,349,158	16,375,318
- Broadcast, television rights and sponsorship	13,406,583	16,489,025
- Wagering and gaming revenue	6,621,799	7,012,549
- Stable, track and barrier trial fees	3,923,510	3,849,287
- Member subscriptions	1,200,600	959,812
- Racecourse and mobile phone tower revenue	500,026	649,383
- Property rental income and fees	433,766	403,079
- Other property revenue	12,430,551	4,441,775
<b>Total Operating Revenue</b>	<b>63,401,424</b>	<b>53,403,755</b>
<b>Non-Operating Activities</b>		
- Grants - Racing Queensland	210,830	3,316,688
- Loan Forgiveness - Racing Queensland	-	6,000,000
- Subsidy - JobKeeper	-	2,196,000
- Interest and other income	103,931	461,600
- Profit/(Loss) on sale of assets	(278,067)	(67,475)
- Gain on recognising interest rate swaps at fair value	636,457	692,467
<b>Total Non-Operating Revenue</b>	<b>673,151</b>	<b>12,599,280</b>
<b>Total Revenue</b>	<b>64,074,575</b>	<b>66,003,035</b>

\*The 2021 comparative figures have been restated to align with the current year classification. See Note 1(m) for details.



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

<b>3. EXPENSES</b>	<b>2022</b>	<b>2021</b>
	<b>\$</b>	<b>\$</b>
<b>Racing and Non-Racing Expenses</b>		
- Catering and raceday salaries and associated costs	18,937,735	16,714,316
- Equipment hire	2,783,788	2,171,153
- Trophies	82,723	90,998
- Totalisator expenses	754,522	842,021
- Racing service providers	3,697,730	2,989,166
- Gaming and sports club expenses	2,123,188	2,160,679
- Other expenses	1,099,622	1,069,209
<b>Total Racing and Non-Racing Expenses</b>	<b>29,479,308</b>	<b>26,037,542</b>
<b>Maintenance Expenses</b>		
- Salaries, contractors and associated costs	6,048,068	5,541,660
- Materials and services	6,015,884	7,279,078
- Other maintenance expenses	300,955	233,449
<b>Total Maintenance Expenses</b>	<b>12,364,907</b>	<b>13,054,187</b>
<b>Administration Expenses</b>		
- Salaries, contractors and associated costs	5,367,742	4,140,612
- Legal and compliance costs	310,131	207,686
- Marketing, promotions and branding	2,417,752	1,919,734
- Information technology and communications costs	560,076	483,291
- Other administration costs	3,129,477	2,627,876
<b>Total Administration Expenses</b>	<b>11,785,178</b>	<b>9,379,199</b>

<b>3. EXPENSES (CONT'D)</b>	<b>2022</b>	<b>2021</b>
	<b>\$</b>	<b>\$</b>
<b>Other Expenses</b>		
- Defined Benefit Plan	20,852	36,772
<b>Total Other Expenses</b>	<b>20,852</b>	<b>36,772</b>
<b>Total Operating Expenses</b>	<b>53,650,245</b>	<b>48,507,700</b>
<b>Depreciation Expense</b>		
- Depreciation - property, plant and equipment	4,836,561	4,692,647
- Depreciation - right of use assets	559,256	556,234
<b>Total Depreciation Expense</b>	<b>5,395,817</b>	<b>5,248,881</b>
<b>Interest Expenses</b>		
- Interest - borrowings	2,181,705	2,829,884
- Interest - leases	78,376	69,661
<b>Total Interest Expenses</b>	<b>2,260,081</b>	<b>2,899,545</b>
<b>Total Expenses</b>	<b>61,306,143</b>	<b>56,656,126</b>
<b>4. AUDITORS' REMUNERATION</b>		
	<b>2022</b>	<b>2021</b>
	<b>\$</b>	<b>\$</b>
Remuneration of the auditors of the Group for:		
- auditing and reviewing the financial report	90,000	75,000
- other services*	20,000	19,725
	<b>110,000</b>	<b>94,725</b>

\* Other services provided during the year included various tax, audit, financial and compliance work.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

5. CASH AND CASH EQUIVALENTS	2022 \$	2021 \$
Cash on hand	804,335	903,555
Cash at bank	3,410,887	4,765,586
<b>Total Cash</b>	<b>4,215,222</b>	<b>5,669,141</b>

6. TRADE AND OTHER RECEIVABLES	2022 \$	2021 \$
Trade debtors	3,027,263	3,172,316
Other receivables	1,058,241	1,956,345
	<b>4,085,504</b>	<b>5,128,661</b>

7. INVENTORIES	2022 \$	2021 \$
Catering food and beverage - at cost	712,345	580,664
Maintenance materials - at cost	8,109	8,109
	<b>720,454</b>	<b>588,773</b>

8. PROPERTY, PLANT & EQUIPMENT	2022 \$	2021 \$
<b>Freehold Land</b>		
At cost	28,518,667	28,783,179
Total Freehold Land	28,518,667	28,783,179

8. PROPERTY, PLANT & EQUIPMENT (cont'd)	2022 \$	2021 \$
<b>Racetracks</b>		
At cost	16,728,420	16,728,420
Less: Accumulated Depreciation	(1,130,446)	(963,162)
Total Racetracks	15,597,974	15,765,258

<b>Buildings &amp; Improvements</b>		
At cost	134,883,788	134,424,401
Less: Accumulated Depreciation	(25,729,406)	(22,389,974)
Total Buildings	109,154,382	112,034,427

<b>Plant and Equipment</b>		
At cost	16,033,909	15,242,981
Less: Accumulated Depreciation	(10,513,593)	(9,503,024)
Total Plant and Equipment	5,520,316	5,739,957

<b>Furniture and Fittings</b>		
At cost	3,669,336	3,287,815
Less: Accumulated Depreciation	(2,225,893)	(2,008,793)
Total Furniture and Fittings	1,443,443	1,279,022

<b>Capital Works in Progress</b>		
At cost	7,884,724	6,489,472
Total Capital Works in Progress	7,884,724	6,489,472

<b>Total Property, Plant and Equipment</b>	<b>168,119,506</b>	<b>170,091,315</b>
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# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

### Movements in Carrying Amounts

Movement in carrying amounts for each class of property, plant and equipment between the beginning and end of the financial year:

	Freehold Land	Racetracks	Buildings And Improvements	Plant and Equipment	Furniture and Fittings	Capital Works in Progress	Total
<b>Balance at beginning of year</b>	<b>28,783,179</b>	<b>15,765,258</b>	<b>112,034,427</b>	<b>5,739,957</b>	<b>1,279,022</b>	<b>6,489,472</b>	<b>170,091,315</b>
Additions	-	-	412,743	678,481	338,673	1,710,922	3,140,819
Transfers	-	-	46,644	226,178	42,848	(315,670)	-
Disposals	(264,512)	-	-	(13,555)	-	-	(278,067)
Depreciation expense	-	(167,284)	(3,339,432)	(1,110,745)	(217,100)	-	(4,834,561)
<b>Carrying amount at the end of the year</b>	<b>28,518,667</b>	<b>15,597,974</b>	<b>109,154,382</b>	<b>5,520,316</b>	<b>1,443,443</b>	<b>7,884,724</b>	<b>168,119,506</b>

## 9. INVESTMENT PROPERTIES

	2022 \$	2021 \$
Balance at beginning of year	786,000	788,000
Acquisitions/(disposals)	-	-
Transfer to assets held for sale	-	-
Depreciation	(2,000)	(2,000)
Balance at year end	784,000	786,000

The remaining investment properties have a valuation of \$1,650,000 (2021: \$1,650,000) based on independent valuation obtained by the Directors as at 30 June 2021.

## 10. INTANGIBLE ASSETS

	2022 \$	2021 \$
Gaming Machine Licenses		
At cost	914,604	914,604
Total Gaming Machine licenses	914,604	914,604
Balance at Beginning of Year	914,604	914,604
Additions	-	-
Balance at Year End	914,604	914,604

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

11. RIGHT OF USE ASSETS	2022 \$	2021 \$
<b>i) AASB 16 related amounts recognised in the statement of financial position</b>		
<b>Leased equipment</b>	2,421,792	1,932,030
Accumulated depreciation	(1,495,907)	(969,252)
Leased motor vehicles	391,048	122,616
Accumulated depreciation	(121,118)	(88,517)
<b>Total Right of use asset</b>	<b>1,195,815</b>	<b>996,877</b>
<b>Movement in carrying amounts:</b>		
<b>Leased equipment:</b>		
- Opening Balance	962,778	899,304
- Addition to right-of-use asset	489,762	609,064
- Depreciation expense	(526,655)	(545,590)
Net carrying amount	925,885	962,778
<b>Leased motor vehicles:</b>		
- Opening Balance	34,099	15,162
- Addition to right-of-use asset	268,432	29,581
- Depreciation expense	(32,601)	(10,644)
Net carrying amount	269,930	34,099
<b>Total net carrying amount</b>	<b>1,195,815</b>	<b>996,877</b>

11. RIGHT OF USE ASSETS (CONT'D)	2022 \$	2021 \$
<b>ii) AASB 16 related amounts recognised in the statement of profit or loss</b>		
Depreciation charge related to right-of-use assets	559,256	556,234
Interest expense on lease liabilities	78,376	61,946
<b>12. TRADE AND OTHER PAYABLES</b>		
Trade creditors	3,284,095	4,636,482
Other creditors	3,945,938	4,692,240
	7,230,033	9,328,722

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

13. EMPLOYEE ENTITLEMENTS	2022 \$	2021 \$
(a) Current		
Annual Leave	1,230,722	1,120,940
Long Service Leave	765,490	712,487
	1,996,212	1,833,427
(b) Non-Current		
Long Service Leave	376,409	215,732
	376,409	215,732

14. PROVISIONS	2022 \$	2021 \$
Other Provisions	234,635	115,953
Total Provisions	234,635	115,953

This balance relates to Gaming Jackpots and Membership Points at year end.

15. BORROWINGS	2022 \$	2021 \$
(a) Current		
Lease liability secured	832,594	994,920
Loan	192,000	11,304,364
	1,024,594	12,299,284
(b) Non-Current		
Lease liability secured	681,508	915,752
Loan	49,856,967	51,764,757
	50,538,475	52,680,509

Lease liabilities of \$1,514,102 are secured by the underlying leased assets.

Details of the loan borrowings are as follows:

- \$6,333,161 in principal and interest. This loan is provided by the Queensland State Government through Racing Queensland under the Racing Infrastructure Fund for the development of the Eagle Farm Racecourse Tunnels.
- \$21,864,452 in principal and interest. This loan is provided by the ANZ Bank for the Eagle Farm Infield Development.
- \$2,350,000 in principal and interest. This loan is provided by the ANZ Bank for working capital requirement and is secured against the Child Care Centre facility.
- \$19,501,354 in principal and interest. This loan is provided by the ANZ Bank for the Racecourse Village Shopping Centre.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

16. FINANCIAL LIABILITIES	2022 \$	2021 \$
(a) Current		
At fair value through Profit and Loss		
- Interest Rate Swaps	-	636,457
(b) Non-Current		
At fair value through Profit and Loss		
- Interest Rate Swaps	-	-

At balance date there were no financial instruments to apply fair value accounting against. In prior years the BRC had entered Interest Rate Swaps with the ANZ bank to mitigate a movement in underlying variable interest rates. The fair values disclosed are based on a mark-to-market valuation provided by the ANZ bank.

## 17. EQUITY

The Group is limited by guarantee by members of the Group. If the Group is wound up, the articles of association state that each member of the Group is required to contribute a maximum amount of \$10 each towards meeting any outstanding obligations.

18. CASH FLOW	2022 \$	2021 \$
(a) Reconciliation of cash flows from operations with profit from ordinary activities:		
<b>Profit/(Loss) from Ordinary Activities</b>	2,755,445	9,346,909
<b>Non -cash flows in operating profit:</b>		
- Depreciation and amortisation	5,395,817	5,248,881
- Loan forgiveness - Racing Queensland	-	(6,000,000)
- (Profit)/Loss on the disposal of assets	278,067	67,475
- (Profit)/Loss on recognising interest rate swap at fair value	(636,457)	(692,467)
- Defined Benefit Plan	33,839	36,772
<b>Changes in assets and liabilities:</b>		
- (Increase)/decrease in trade and other receivables	1,043,157	(1,668,879)
- (Increase)/decrease in prepayments	(299,073)	(56,657)
- (Increase)/decrease in inventories	(131,681)	(215,075)
- (Increase)/(decrease) in trade payables, income received in advance and accruals	7,099,799	4,234,440
- Increase/(decrease) in provisions and employee entitlements	323,461	413,600
<b>Cash flows from Operations</b>	<b>15,862,374</b>	<b>10,714,999</b>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 18. CASH FLOW (CONT'D)

(b) Changes in liabilities arising from financing activities:

	2021	Cash flows	Non-Cash flows		2022
			Acquisition	Loan Forgiveness	
	\$	\$	\$	\$	\$
Borrowings	63,069,121	(13,020,154)	-	-	50,048,967
Lease liabilities	1,910,672	(1,128,357)	731,787	-	1,514,102
Total Liabilities from financing activities	64,979,793	(14,148,511)	731,787	-	51,563,069

## 19. FINANCIAL RISK MANAGEMENT

The financial instruments of the Group consist mainly of cash and cash equivalents, trade receivables and payables, financial liabilities and borrowings.

There are no complex financial instruments however the Group does use derivatives in the form of an interest rate swap to hedge interest rate risk. All assets and liabilities are denominated in Australian dollars and there is no foreign currency risk either in terms of the consolidated statement of comprehensive income and consolidated statement of financial position.

### Financial Risk Management Policies

The Finance, Governance and Risk Management Committee has been delegated responsibility by the Board of Directors for, amongst other issues, to monitor the Group's financial performance and review the effectiveness of internal financial controls. The Committee meets at least eleven (11) times per annum and the minutes of the Committee are reviewed by the Board.

### Specific Financial Risk Exposures and Management

#### (a) Credit Risk

Credit risk relates largely to trade and other receivables included in note 6 to the financial report and the risk is that a loss would be recognised if counter-parties failed to perform as contracted. The credit risk on financial assets of the Group, which have been recognised in the consolidated statement of financial position, is the carrying value net of any provision for impairment. The Group is not materially exposed to any individual third party except for cash and cash equivalents with bank and financial institutions. These institutions all have an investment grade credit rating from a recognised rating agency.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 19. FINANCIAL RISK MANAGEMENT (CONT'D)

### (a) Credit Risk (cont'd)

The following table details the Group's trade and other receivables exposed to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as 'past due' when the debt has not been

settled within the terms and conditions agreed between the Group and the customer or counterparty to the transaction. Receivables that are past due are assessed for impairment by ascertaining solvency of the debtors and are provided for where there are specific circumstances indicating that the debt may not be fully repaid to the Group.

	Gross Amount \$	Past Due and Impaired \$	Past Due but Not Impaired (Days Overdue)				Within Initial Trade Terms \$
			< 30 \$	31-60 \$	61-90 \$	> 90 \$	
<b>2022</b>							
Trade receivables	3,027,263	-	885,459	327,076	109,457	263,486	1,441,785
Other receivables	1,058,241	-	-	-	-	-	1,058,241
Total	4,085,504	-	885,459	327,076	109,457	263,486	2,500,026
<b>2021</b>							
Trade receivables	3,172,316	-	640,421	109,507	68,772	24,478	2,329,138
Other receivables	1,956,345	-	-	-	-	-	1,956,345
Total	5,128,661	-	640,421	109,507	68,772	24,478	4,285,483



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 19. FINANCIAL RISK MANAGEMENT (CONT'D)

### (b) Market Risk

The Group exposure to interest rate risk relates largely to cash and cash equivalents and borrowings held where a change in the market rates may occur to those recognised at the end of the reporting period.

#### Sensitivity analysis

The following table illustrates sensitivities to the Group's exposures to interest rate risk at balance date. The table indicates the impact on the current year results and equity which could result from a change in this risk.

### (c) Liquidity Risk

The Group manages liquidity risk by monitoring cash flow and ensures that sufficient cash is available to meet all liabilities on a timely basis.

The Directors consider that the carrying amount of financial assets and liabilities approximate their respective net fair values. Cash flows realized from financial assets reflect management's expectation as to the timing of realization. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates. The table below reflects an undiscounted contractual maturity analysis for financial assets and liabilities.

Interest rate risk is monitored by management. From time to time the Group enters Interest Rate Swap contracts to create a mix of fixed and floating rate debt. At reporting date, there are no such contracts and the loan portfolio is floating.

	Profit \$	Equity \$
<b>Year ended 30 June 2022</b>		
+/-1% in interest rate	515,631	515,631
<b>Year ended 30 June 2021</b>		
+/-1% in interest rate	280,289	280,289

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 19. FINANCIAL RISK MANAGEMENT (CONT'D)

Financial Liability and Financial Asset Maturity Analysis

	Within 1 Year		1 to 5 Years		Over 5 Years		Total	
	2022 \$	2021 \$	2022 \$	2021 \$	2022 \$	2021 \$	2022 \$	2021 \$
<b>Financial Assets</b>								
Cash and cash equivalents	4,215,222	5,669,141	-	-	-	-	4,215,222	5,669,141
Trade and other receivables	4,085,504	5,128,661	-	-	-	-	4,085,504	5,128,661
Total expected inflows	8,300,726	10,797,802	-	-	-	-	8,300,726	10,797,802
<b>Financial Liabilities</b>								
Trade and other payables	7,230,033	9,328,722	-	-	-	-	7,230,033	9,328,722
Borrowings	1,024,594	12,299,284	50,538,475	52,680,509	-	-	51,563,069	64,979,793
Interest Rate Swaps	-	636,457	-	-	-	-	-	636,457
Total expected outflows	8,254,627	22,264,463	50,538,475	52,680,509	-	-	58,793,102	74,944,972
Net inflows/ (outflows) from financial instruments	46,099	(11,466,661)	(50,538,475)	(52,680,509)	-	-	(50,492,376)	(64,147,170)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 20. DIRECTORS' AND EXECUTIVES' DISCLOSURES

The following disclosures are presented regarding the Directors and Executives of the Group during the year:

### Non-Executive Directors

N D Bell

R H Morrison

D J Dawson (Resigned 25 February 2022)

J N Creaton

J G Frayne (Appointed 28 April 2022)

S M Gagel

S P Gleeson

C M Schatz

T J Svenson

### Executive Officers

T Partridge - Chief Executive Officer

D Koch - Chief Financial Officer

### Related Party Disclosures

All Directors act in an honorary capacity and receive no remuneration for their services. Directors may be reimbursed for expenditure incurred in the conduct of their official duties. During the financial year, the Group has agreed to pay premiums for insurance for the personal legal liability of the Directors and Officers of the Group arising out of a breach of statutory and other obligations.

Directors and staff either individually or through related entities may participate in the thoroughbred racing industry by means of sponsorship and/or ownership of racehorses. This involvement is on terms and conditions no more favorable than other participants in

the thoroughbred racing industry.

Directors and staff may participate in the purchase of residential property in respect of Ascot Green apartments developed by Mirvac in a joint venture with the BRC according to the BRC's Director and Employee Residential Property Purchase Policy-Ascot Green. Any purchases are at the list price available to the general public and no variations are made to the design or specification of a property unless it is also available to the general public.

The CEO has made all required related party disclosures to the Board as noted in BRC's Register of Interests.

Director Curt Schatz is a Partner at Mullins Lawyers. In the period to 30 June 2022, total fees of \$198,039 (2021: \$107,353) were paid to Mullins for legal advice and disbursements. All transactions were conducted on normal commercial terms and conditions no more favorable than those available to other persons or companies.

### Key Management Compensation

The key management personnel compensation recognised in consolidated statement of comprehensive income and consolidated statement of financial position is outlined below:

	2022 \$	2021 \$
Short term benefits	1,158,770	1,195,545
Post - employment benefits	79,663	75,297
<b>Total</b>	<b>1,238,433</b>	<b>1,270,842</b>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 21. SEGMENT REPORTING

The Group operates in the thoroughbred racing sector providing racing, non-racing and property facilities and other entertainment to its members and the community.

## 22. ECONOMIC DEPENDENCY

The Group is economically dependent on Racing Queensland for the funding of prizemoney and other distributions. Total General Prize money paid on races conducted by the Group in 2022 was \$49,229,850 (2021: \$47,347,179) and a further \$1,722,650 (2021: \$1,990,187) bonus prize money from the Queensland Thoroughbred Investment Scheme (QTIS).

## 23. CONTROLLED ENTITIES

(a) Controlled Entities Consolidated

	Country of Incorporation	Percentage Owned	
		2022 \$	2021 \$
BRC Venue Management Services Pty Ltd	Australia	100%	100%

The Group has established a commercial relationship with BRC Venue Management Services Pty Ltd to assist with the management of BRC's venues and the further development of the racing precinct master plan. This relationship is in the form of a mortgage and a charge over all the assets of BRC and an intellectual property license between the two companies.

(b) Parent Entity Results

The parent entity's values for assets, liabilities, revenues, expenses and equity are the same as the Group.

## 24. RETIREMENT BENEFITS OBLIGATIONS

For some former QTC employees, the Group participated in an employer sponsored defined benefit superannuation plan during the year.

This Plan is a salary related defined benefit superannuation plan. Benefits are payable on retirement, resignation, death, or total and permanent disablement as a lump sum. Income Protection benefits are also payable and are fully insured.

### Description of the regulatory framework in which the Plan operates

The Employer sponsors the defined benefit plan for its qualifying employees. The Plan is administered by a separate Trust that is legally separate from the Employer. The Employer's main responsibility under the regulatory framework is to pay funding contributions as recommended by the Plan actuary. The Trustee is responsible for the day to day operation of the Plan which includes administration, investment policy, governance, compliance and maintaining a minimum adequate level of financial solvency.

### Description of any other entity's responsibilities for the governance of the Plan

The Trustee is required by law to act in the best interest of the beneficiaries of the Plan.

### Description of the Entity-specific risks to which the Plan exposes the Employer

Salary Inflation Risk: The members' benefits are generally based on salary upon leaving the Plan and as a result should members' salaries increase at a higher rate than assumed, the liabilities will be higher than expected which may then require the Employer to make larger contributions to the Plan.

Investment Risk: Adverse market conditions may result in poor funding position for the Plan which may then require the Employer to make larger contributions to the Plan.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 24. RETIREMENT BENEFITS OBLIGATIONS (CONT'D)

### Description of any Plan amendments and settlements

No changes noted during the year

### Reconciliation of Net Defined Benefit (Liability)/Asset

	Year Ended 30 June 2022 \$	Year Ended 30 June 2021 \$
Net Defined Benefit (Liability)/Asset at Beginning of Year	104,289	100,925
Defined Benefit (Cost)/Credit Recognised in the P&L	(20,852)	(36,772)
Total Remeasurements Recognised in OCI gain/(loss)	(12,987)	40,136
Employer Contributions*	-	-
Benefit Payments Directly from Employer	-	-
Other Significant Events		
(i) Net Transfer (in)/out (including the effect of any business combinations/divestitures)	-	-
(ii) Effect of changes in foreign exchange rates	-	-
<b>Net Defined Benefit (Liability)/Asset at End of Year</b>	<b>70,450</b>	<b>104,289</b>

\*The Employer is on a contribution holiday.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 24. RETIREMENT BENEFITS OBLIGATIONS (CONT'D)

Reconciliation of Fair Value of Plan Assets	Year Ended 30 June 2022 \$	Year Ended 30 June 2021 \$
Fair Value of Plan Assets at Beginning of Year	487,528	675,327
Interest Income on Plan Assets	9,391	13,950
Remeasurements:		
- Return on Plan Assets (excluding amount in interest income) gain/(loss)	(29,859)	94,542
Employer Contributions*	-	-
Employee Contributions	12,551	6,692
Benefit Payments from Plan	-	(280,381)
Payments for Settlements	-	-
Administrative expenses paid	(22,269)	(24,258)
Taxes paid**	2,014	3,283
Insurance premiums for risk benefits	(984)	(1,577)
Increase/(decrease) due to effect of any business combinations / divestitures	-	-
Effect of changes in foreign exchange rates	-	-
<b>Fair Value of Plan Asset at End of Year</b>	<b>458,422</b>	<b>487,528</b>

\* The Employer is on a contribution holiday.

\*\*This figure is positive as the tax rebates were higher than the actual taxes paid during the financial year.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 24. RETIREMENT BENEFITS OBLIGATIONS (CONT'D)

Reconciliation of Present Value of Defined Benefit Obligation	Year Ended 30 June 2022 \$	Year Ended 30 June 2021 \$
Defined Benefit Obligation at Beginning of Year	383,289	574,402
Current Service Cost	8,004	13,477
Past Service Cost/(Credit)	-	-
(Gain)/Loss on Settlements	-	-
Interest Expense on DBO	7,428	12,050
Tax allowance in P&L	1,552	2,614
Administrative expenses allowance in P&L	13,259	22,581
Employee Contributions and Rollover	12,551	6,692
Benefit Payments from Plan	-	(280,381)
Benefit Payments Directly from Employer	-	-
Payments for Settlements	-	-
Administrative expenses paid	(22,269)	(24,258)
Taxes paid	2,014	3,283
Insurance premiums for risk benefits	(984)	(1,577)
Remeasurements:		
- Effect of changes in demographic assumptions (gain)/loss	-	-
- Effect of changes in financial assumptions (gain)/loss	(7,873)	3,195
- Effect of experience adjustments (gain)/loss	(8,999)	51,211
Increase/(decrease) due to effect of any business combinations / divestitures	-	-
Effect of changes in foreign exchange rates	-	-
<b>Defined Benefit Obligation at End of Year</b>	<b>387,972</b>	<b>383,289</b>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 24. RETIREMENT BENEFITS OBLIGATIONS (CONT'D)

### Reconciliation of the effect of the asset ceiling

There is no asset ceiling in place for the Plan because the Present Value of Economic Benefit is greater than the Net Defined Benefit Asset.

### Reconciliation of reimbursement rights

There are no reimbursement rights for this Plan.

### Fair value of Plan Assets disaggregated by nature and risk

The Plan Assets are invested in a pooled managed investment distributing unit trust. The unit trust investment manager invests funds in the asset classes outlined in the table below.

	Asset Value* as at 30 June 2022
<b>Cash and cash equivalents</b>	<b>\$</b>
- Cash and Cash Equivalents	10,681
<b>Equity</b>	
- Australian Shares	134,180
- International Shares	127,441
<b>Fixed Income</b>	
- Australian Fixed Interest	39,424
- Global Fixed Interest	22,738
<b>Real Estate / Property</b>	
- Australian Property	13,157
- International Property	13,157
<b>Other types of Investment</b>	
- Alternative Asset (Growth)	42,083
- Alternative Asset (Defensive)	55,561
<b>TOTAL</b>	<b>458,422</b>

\* Based on the investment allocation of the Defined Benefit assets.

### Financial Instruments of the Employer held as Plan Assets

The Plan Assets do not consist of any of the Employer's own financial instruments or any property or other assets used by the Employer.

### Significant Actuarial Assumptions used to determine present value of Defined Benefit Obligation

The significant actuarial assumptions are the discount rate and salary increase rate assumptions

### Sensitivity analysis for each Significant Actuarial Assumption

The table below shows the sensitivity of the Defined Benefit Obligation (DBO) to the significant actuarial assumptions noted above:

Assumptions	DBO at 30 June 2022
	<b>\$</b>
Discount Rate Plus 0.50% Discount	387,988
Rate Minus 0.50% Salary Increase	387,958
Rate Plus 0.50% Salary Increase	387,973
Rate Minus 0.50%	387,972

These are deterministic scenarios and therefore they assume a constant change in the relevant assumption which will not occur in practice and the results may not fall within the ranges provided. These examples provide an indication of the effect on the DBO of changing these assumptions in isolation. All other assumptions and methods used to determine the DBO are the same as for the current year. No changes have been made to the methodology used in preparing the sensitivity analysis since the last reporting period. Please note that the DBO above are also adjusted to allow for tax adjustments due in respect of the deficit/surplus of the Plan.



# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 24. RETIREMENT BENEFITS OBLIGATIONS (CONT'D)

### Description of any asset-liability matching strategies

The Plan Assets are managed according to the Trustee's investment policy. In setting and reviewing the investment policy, consideration is given to the risk-return characteristics of the available asset classes, concentration risk, liquidity management and the suitability of the assets to the Plan's liability duration. At the request of the Employer, the investment policy can be reviewed to match the degree of risk appetite preference of the Employer. The actuarial funding policy and contribution arrangements incorporate the asset-liability risk and return profile.

### Description of Funding Arrangement and Funding Policy that affect Future contributions

In Australia, legislation requires that defined benefit plans are funded to meet the Minimum Requisite Benefits (MRBs) and regulations require defined benefit plans to have a vested benefit index (VBI) of at least 100%. The Plan actuary performs a regular triennial funding valuation which considers the Plan's funding position and policies and the Plan actuary recommends an Employer contribution rate in order to target that at least 100% of the MRBs are covered by the Plan Assets and to target 100% of VBI. In the interim the Plan is monitored regularly and the Employer contribution rate is adjusted if required.

Expected contributions to the Plan in the next reporting period	Year Ending 30 June 2022
Expected Employer contributions*	-
Expected Employee contributions	2,140

\*It is assumed that the Employer contributions for the year ending 30 June 2022 will continue to be funded by the Plan assets, as the Employer is on a contribution holiday.

### Maturity Profile of the DBO as measured by weighted average duration

The weighted average duration of the DBO is calculated as 5.7 years.

Projected Benefit Payments	\$
Next Year	40,465
Next Year + 1 year	33,868
Next Year + 2 years	28,063
Next Year + 3 years	27,366
Next Year + 4 years	56,617
Sum of Next Year + 5 ~ 9 years	128,404

### Defined Contribution Plan

For those employees who are not members of the Defined Benefit Plan, the Group participated in an employer sponsored defined contribution plan during the year. The total contribution made was \$1,946,857 (2021: \$1,460,525). Employees contribute various percentages of their gross income and the Group contributes at the rate necessary to satisfy its superannuation guarantee contribution obligations.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 25. RACING ACT

- (a) No payments of principal, interest, rent or lease payments were made to members during the year; and
- (b) All amounts expended by the Group in providing entertainment, whether for its members or for other persons, are considered reasonable and were incurred solely for the purposes of encouraging racing in Queensland. All expenditure for attendances at conferences is subject to the prior approval of the Board, and for the purposes specified in Section 112(3).

Specific disclosures required by Racing Queensland in relation to the Group's Board and Executive staff are as follows:

	Board \$	Executive \$	Total \$
Entertainment	17,563	27,473	45,036
Travel and Accommodation	26,898	22,611	49,509
Total	44,461	50,084	94,545

## 26. CAPITAL AND LEASING COMMITMENTS

- (a) Capital commitments as at 30 June 2022 amounted to NIL (2021: NIL).
- (b) Lease commitments: The Group does not have any leases that are not recognised in the statement of financial position.

## 27. CAPITAL MANAGEMENT

Management controls the capital of the Group to ensure that adequate cash flows are generated to fund normal operations and modest capital improvements to the assets of the Group. The Finance, Governance and Risk Management Sub-Committee ensures that the overall financial and risk management strategy is in line with this objective.

The Finance, Governance and Risk Management Sub-Committee operates under policies approved by the Board of Directors including monitoring current and future cash flow requirements.

The capital of the Group consists of financial liabilities, supported by financial assets.

Management effectively manages the Group's capital by assessing financial risks and responding to changes in these risks and the market. These responses may include the consideration of debt levels.

In 2016, the Group introduced a cash quarantine procedure whereby if either one of the three criteria are not met, the Finance, Governance and Risk Management sub-committee is to be notified of the breach with an explanation as well as the action(s) taken to remedy the breach. The three criteria are that the interest cover ratio must be no less than required by the bank, the working capital ratio to be no less than 1 x and total cash at any point in time should not be below \$3 million.

There have been no changes to the strategy adopted to control the capital of the Group since then.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

BRISBANE RACING CLUB LIMITED AND ITS CONTROLLED ENTITY ABN 80 133 679 786

## 28. AFTER BALANCE DATE EVENTS

There are no after balance date events to be included in this report.

The financial report was authorised for issue on 30 September 2022 by the Board of Directors.

## 29. COMPANY DETAILS

### The registered office of the Company is:

Eagle Farm Racecourse  
230 Lancaster Road  
Ascot QLD 4007

### The principal places of business of the Company are:

- |  |  |  |  |
|--|--|--|--|
| 1) Eagle Farm Racecourse<br>230 Lancaster Road<br>Ascot QLD 4007 | 2) Doomben Racecourse<br>75 Hampden Street<br>Ascot QLD 4007 | 3) Gallopers Sports Club<br>Corner of Nudgee Road & Lancaster Road<br>Ascot QLD 4007 | 4) Souths Sports Club<br>Brandon Reserve, Mortimer Road<br>Acacia Ridge QLD 4110 |
|--|--|--|--|

# | DIRECTORS' DECLARATION

The Directors' of the Company declare that:

1. The consolidated financial statements and notes thereto are in accordance with the Corporations Act 2001 including:
  - (a) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001; and
  - (b) give a true and fair view of the Group's financial position as at 30 June 2022 and of its performance for the year ended on that date; and
2. In the Directors' opinions, there are reasonable grounds to believe the Group will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



**N D BELL** OAM  
Director

30 September 2022



**S M GAGEL**  
Director

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE BRISBANE RACING CLUB LIMITED



## Report on the Audit of the Financial Report

### Opinion

We have audited the financial report of Brisbane Racing Club Limited (the Company and its controlled entity (the "Group")), which comprises the consolidated statement of financial position as at 30 June 2022, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the directors' declaration.

In our opinion the consolidated financial report of the Group is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the Group's financial position as at 30 June 2022 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards (including Australian Accounting Interpretations) and the Corporations Regulations 2001.

### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Australian Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of the Directors for the Financial Report

The directors of the Group are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.



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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE BRISBANE RACING CLUB LIMITED (CONTINUED)



As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in blue ink that reads "Bentleys".

Bentleys Brisbane (Audit) Pty Ltd  
Chartered Accountants

A handwritten signature in blue ink that reads "Stewart Douglas".

Stewart Douglas  
Director

Brisbane  
6 October 2022



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BRISBANE  
RACING CLUB

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